



MID-OHIO REGIONAL  
**MORPC**  
PLANNING COMMISSION

111 Liberty Street, Suite 100  
Columbus, Ohio 43215  
morpc.org

T. 614. 228.2663  
TTY. 1.800.750.0750  
info@morpc.org

**NOTICE OF A MEETING**  
**REGIONAL INFORMATION & DATA GROUP**  
MID-OHIO REGIONAL PLANNING COMMISSION  
111 Liberty Street, Columbus, Ohio 43215

***Hybrid Meeting***

**June 1, 2022, 2:30 pm – 4:30 pm**

**AGENDA**

**1. Welcome & Introductions**

[Data Day](#) – *Jonathan Miller*

**2. Debrief of March Meeting (Data Management and Organization)**

**3. [Local Government Resources Working Group Update](#) –  
*Chair Christina Drummond***

**4. Round Robin on Data Needs, Wants, & Insights**

What projects have you been working on, and problems or data needs have you realized you need or want for them?

**5. Economic Conditions Facing Ohio (Inflation)**

- [Presenter 1 – Bill LaFayette, Regionomics](#)
- [Presenter 2 – Matt Waldo, JobsOhio](#)

**6. Steering Committee Membership Opportunities**

- Co-Chair Spot Opening

**7. Closing Remarks / Adjourn**

Please notify Lynn Kaufman at 614-233-4189 or LKaufman@morpc.org to confirm your attendance for this meeting or if you require special assistance.

**The next Meeting of the Regional Information & Data Group  
will be September 7, 2022  
Location to be Determined**

**William Murdock, AICP**  
*Executive Director*

**Erik J. Janas**  
*Chair*

**Chris Amorose Grooms**  
*Vice Chair*

**Michelle Crandall**  
*Secretary*

Mid-Ohio Regional Planning Commission  
*Remote Meeting*

Regional Information & Data Group Meeting

June 1, 2022

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Members Present

Charly Bauer, Measurement Resources  
Joachim Bean, ODOT  
Rama Boyapati, Battelle  
Christina Drummond, City of Powell  
Matthew Ellerbrock, JobsOhio  
Jennifer Gildow, One Columbus  
Sarah Goodman, United Way of Central Ohio  
Samantha Gravas, JobsOhio  
Juliet Hall, Rev1 Ventures  
Melanie Hill, United Way of Central Ohio  
Jeff Howison, Ohio Development Services Agency  
Bill LaFayette, Regionomics, LLC  
Drew Merrill, COTA  
Tom Noorkah, City of Columbus  
Andrew Peters, JobsOhio  
Chair Katie Phillips, The Ohio State University  
Emily Phillis, One Columbus  
Kyle Schaper, Licking County  
Grace Snider, State of Ohio  
Johnny Turner, Franklin County  
Harley Vossler, Measurement  
Resources  
Matt Waldo, JobsOhio  
Liz Whelan-Jackson, OSU  
Andrew Williams, City of Columbus  
Andrew Wilson, City of Hilliard

Staff Present

Ethan Hug, MORPC  
Lynn Kaufman  
Jonathan Miller



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**DATA DAY - CALL FOR PROPOSAL**  
**DUE: JUNE 17, 2022**  
**NOTIFICATIONS SENT: JULY 1, 2022**

**REGIONAL DATA ADVISORY COMMITTEE (RDAC)**  
September 15, 2022, 9:00 am – 4:00 pm  
MORPC, 111 Liberty St., Columbus, OH 43215

**DATA DAY THEME: CENSUS DATA**

The Regional Data Advisory Committee (RDAC), as part of the 2021-2022 Regional Data Agenda, is organizing a “Data Day” for the Central Ohio region to support and provide opportunities for building data capacity and education. Data Day is intended to bring the data creators and end users of the Central Ohio data community together to share their experiences, innovative uses of tools and analyses, and creative projects that are moving Central Ohio forward. By coming together and collaborating, these kinds of opportunities will build upon the existing data communities’ foundations to increase the region’s human and technological capabilities. The inaugural event will be held at the Mid-Ohio Regional Planning Commission (MORPC) on September 15<sup>th</sup> from 9:00 AM to 4:00 PM.

Coincident with the release of census data, the theme for the inaugural Data Day will be the Census. Sessions are planned to be 1-hour long and are encouraged to utilize the Census theme. With two blocks of time reserved for the sessions, RDAC anticipates being able to accommodate up to 10 sessions over two time periods. Additionally, there is also a 90-minute period reserved at the end of the day for an interactive/workshop styled session, as a stand-alone presentation at the end of the day. Presenters will be responsible for bringing their own laptops and/or handouts. Data Day will also have a virtual component; all sessions will be streamed as well for the virtual participants.

Below are the requirements for submitting a session proposal. Submittals should include information on the presenter, presenter’s organization, and information for a contact person if that differs from the presenter. The submission should also include a working title and abstract of the session, as well as the desired learning objectives and the applicable competency areas. Finally, make sure to include a holistic description of the benefits that will be gained by attendees to your session.

Thank you for your interest in being a part of this exciting event. Your participation in Data Day will help ensure the success of the event and contribute to the continued growth of the data community in Central Ohio.

Looking Forward to Your Amazing Projects,

RDAC; The Capacity Building and Partnerships Working Group

**William Murdock, AICP**  
Executive Director

**Erik J. Janas**  
Chair

**Chris Amorose Grooms**  
Vice Chair

**Michelle Crandall**  
Secretary

## **1. Applicant Information**

Include the Organization's name, and provide a contact person for the application, including their name, phone number, and preferred email.

## **2. Session Title**

Session Title should be catchy. This is the first impression to convince attendees that your session is worthwhile. The title should also reflect the purpose of the session, and as well as how the session will address the content (i.e. Navigate the Census Website Like a Pro, The Easy Way to Organize Census Data, How to Avoid Miscommunicating Data, A Guide to Data Management, etc.). Limit the title to 10 words or less.

## **3. Learning Objectives**

What will attendees learn/gain from your session? Will attendees learn a lot about a specific topic, or will attendees learn a little about a broad topic? Summarize all of the sessions learning objectives in a short paragraph for each objective.

## **4. Competency Area**

The Regional Data Advisory Committee has identified six goals for its 2021-2022 Regional Data Agenda. Each session should relate to at least one of these goals, within the overall theme: Census Data. The six goals are: (1) Foster Collaboration, (2) Capacity Building & Education, (3) Governance & Practices, (4) Data Procurement & Development, (5) Digital Equity & Broadband Infrastructure, and (6) Data Access, Inclusion, and Equity.

## **5. Summary of Session/Abstract**

Provide an abstract (short paragraph) to include with the session title if selected. The abstract should communicate all relevant information to all potential Data Day attendees: content, purpose, skills learned or needed as a base

## **6. Benefits to data users across the Central Ohio region**

How do you see this session benefiting data users across Central Ohio? How will the objectives and content from your session affect the region as a whole? What new skills/knowledge will attendees gain that can, in-turn, lift the Central Ohio Region?

## **7. Speakers**

Who are the speakers/presenters of the session? Make sure to include their name, title, and organization.

**Please submit any questions regarding Data Day and completed session proposals to Jonathan Miller at [jmiller@morpc.org](mailto:jmiller@morpc.org).**

# Crowdsourcing Data Policy, Management & Governance Resources

Christina Drummond, Chair  
Local Resources Working Group  
MORPC Regional Data Advisory Committee



MID-OHIO REGIONAL  
**MORPC**  
PLANNING COMMISSION

# Local Resources WG Background



## Related Regional Data Agenda Goals

- GOAL 2: MORPC will support and provide opportunities for data CAPACITY BUILDING & EDUCATION that increase both the human and technological capabilities of the region.
- GOAL 3: MORPC will promote good data GOVERNANCE & PRACTICES that protect local governments and their citizens, and adapt to the evolving data and technology landscape.
  - 3.1 Encourage the adoption of good data policies by member communities.
    - Compile best practices for data governance.
    - Publish a data governance, management, and security toolkit for local governments



# Recent History

## RDAC Data Policy Survey & Toolkit Working Group (19-21)

- Surfaced Regional Data Governance Needs
- Data Governance Practices and Priorities Priority Assessment Survey
- MORPC membership data governance priorities

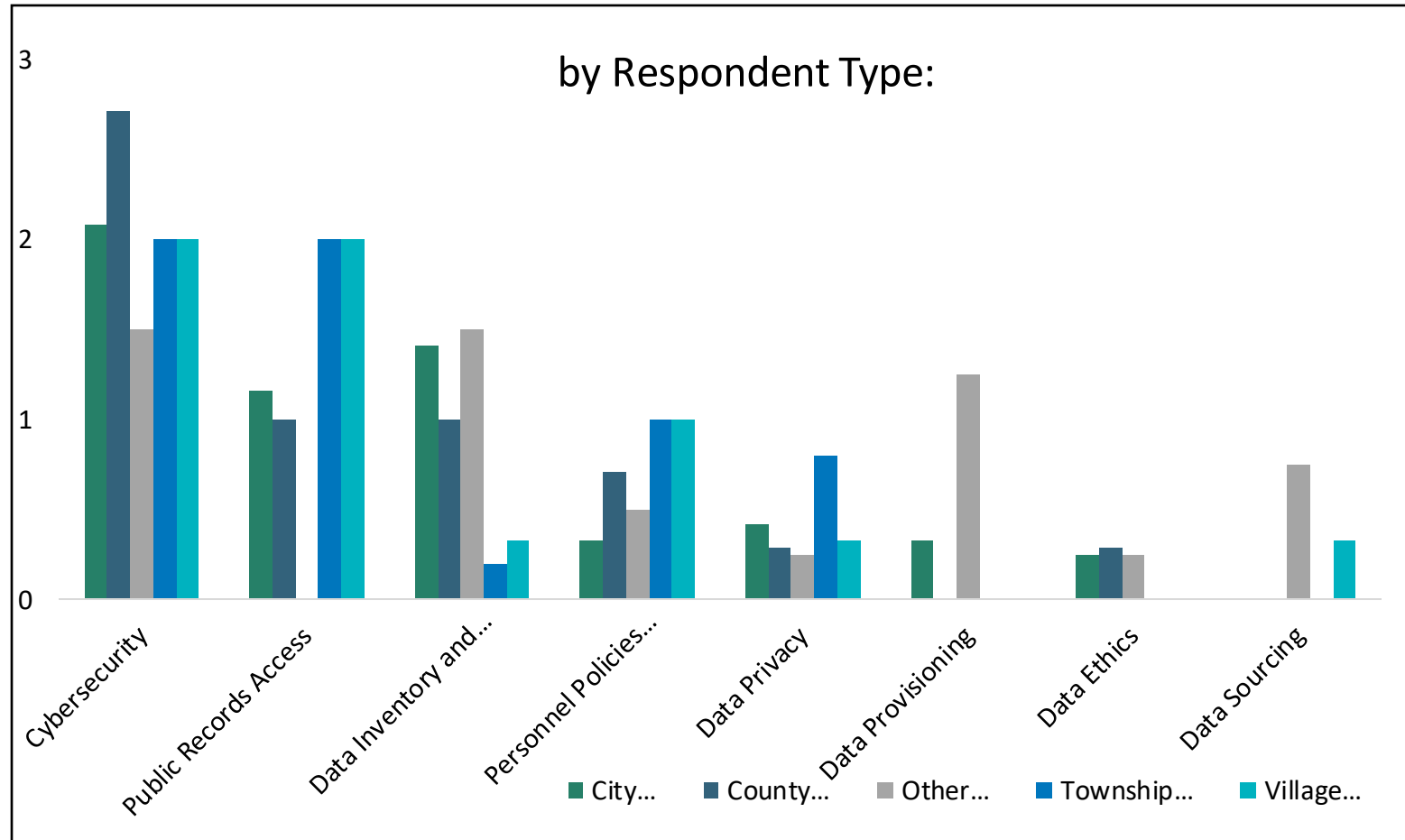
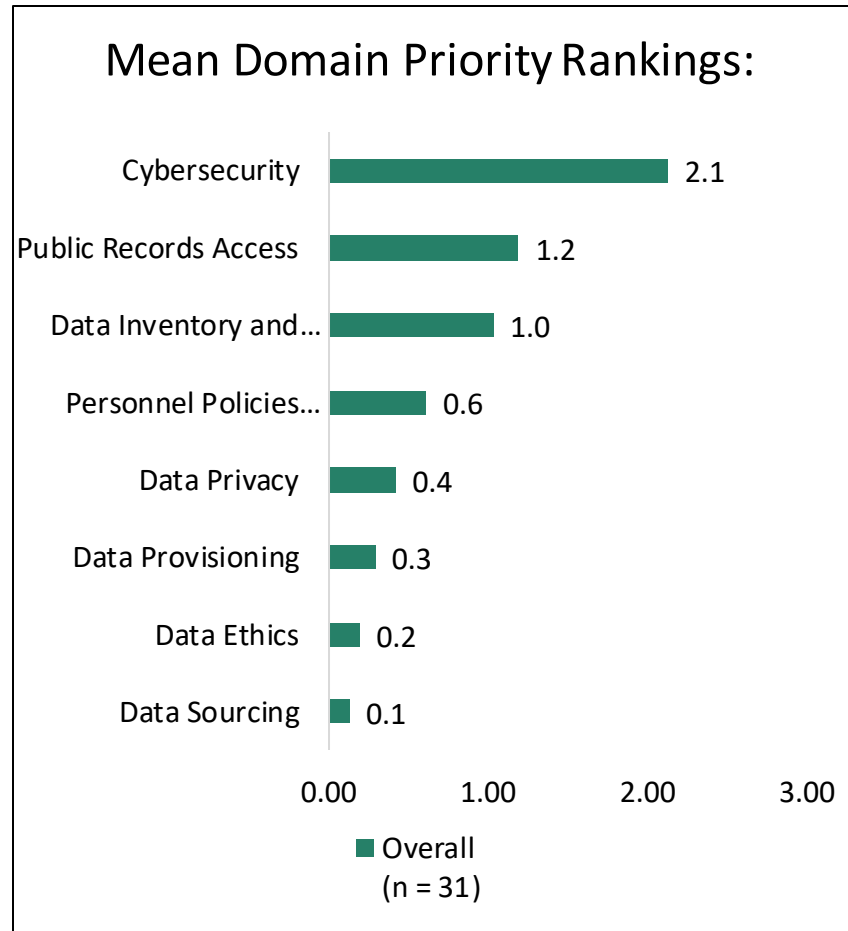
## RDAC Local Resources Working Group (22-)

- Foster sustainable data governance resource sharing among civic data professionals
- Find ways to develop resources that don't already exist
- Work towards making local data governance resources easily Findable, Accessible, Interoperable, and Reusable (FAIR)



# Indicators of Regional Data Stewardship Perspectives & Priorities

Q: Of the eight categories of data stewardship the three highest priority for your organization





## Challenge 1: How to meet varied needs across Central Ohio

- Varying priorities and needs based on type of public agency, staff capacity, program maturity, etc

*Can we learn from each other?*

## Challenge 2: How to expeditiously share quality resources

- Is there a way to “Find what you need when you need it”
- Infrastructure takes time and \$ to maintain
- Enable ongoing MORPC and RIDG member resource-sharing

*Functional requirements for a data governance resource library*

# Functional Requirements



MORPC

Data Governance Resource Library Requirements, developed Feb-May 2022

1. Web-front end
2. Low ongoing maintenance & overhead
3. Ability for MORPC community members to
  - submit resources
  - upvote, star, or flag resources
  - full text search
4. Resources in the system are:
  - indexed/tagged by category (e.g. cybersecurity, privacy, etc.)
  - Version controlled
  - Have recorded, viewable metadata

Actively discussing resource review & curation process

*Is anything missing?*

**Purpose of this document:** to capture usability and design requirements related to the infrastructure for local resource sharing. Requirements captured in this draft will be vetted with various MORPC audiences to ensure that the implemented solution meets the needs of MORPC's members.

**Document history:**

- February 24, 2022: LRWG members brainstormed initial list
- May 31, 2022: Document finalized

**Functional Repository Requirements**

- 1) Web-front end
- 2) Indexed by category
  - a) Categorized – initially by the MORPC data governance needs survey categories
    - i) with the ability to add other terms/categories over time
- 3) Full text searchable
- 4) Version control for resource files (to understand recent and historical versions)
- 5) Ability for members to upvote, star, or otherwise flag resources they've found useful
- 6) Ability to record and display resource metadata:
  - a) Source of resource, *i.e.*, authoring institution
  - b) Resource author(s)
  - c) Resource License (for reuse, *e.g.*, CC0, All rights reserved, etc.)
  - d) Clear description of resource, including intended audience and purpose
  - e) Submitting individual and/or agency
- 7) Sustainable – *i.e.*, low ongoing maintenance/overhead to maintain. Don't want it to be a burden on MORPC staff
- 8) Ability for MORPC community members to submit resources
  - a) Need a process for resource review/curation
- 9) User Roles
  - a) View-only
  - b) Contributor
  - c) Voting

**Types of resources that may be included in the resource library**

- Checklists
- Template policies
- Policy samples
- Recorded "tips for getting started" A/V interviews of other MORPC members
- Contact list of MORPC member contacts with domain experience

# Types of resources



- Checklists
- Template or sample policy
- Recorded talks
- Workflows
- Anything else you'd find useful...

The screenshot shows a Microsoft Excel spreadsheet with the following data:

#	Resource Name	URL / DOI	Authoring Organization	Publication Date	Recommended by	Why it is recommended	Relevant Domain Category
1	2019-2022 Ohio Sunshine Laws	<a href="https://www.ohioattorneygeneral.gov/Files/Publications-Files/Publications-for-Legal/Sunshine-Law-Publications/2020-Sunshine-Manual_WEB">https://www.ohioattorneygeneral.gov/Files/Publications-Files/Publications-for-Legal/Sunshine-Law-Publications/2020-Sunshine-Manual_WEB</a>	Dave Yost, Ohio Attorney General	Updated for 2022	Dave Yost, Ohio Attorney General	State of Ohio official public records policy law	2.h public-facing data catalog
2	An Open Government Resource Manual	<a href="https://www.ohioattorneygeneral.gov/Media/Videos/Sunshine-Law-Videos/How-to-Make-a-Public-Records-Request">https://www.ohioattorneygeneral.gov/Media/Videos/Sunshine-Law-Videos/How-to-Make-a-Public-Records-Request</a>	Ohio Attorney General	None noted	Ohio Attorney General	Official video content created by the Ohio Attorney General's office	
3	SO YOU WANT TO	<a href="https://www.acluohio.org/">https://www.acluohio.org/</a>	ACLU - Ohio	22-Mar-21			

*Crowdsourcing the initial set of resources for priority data stewardship areas*

# What do you have to contribute?

*Recommend resources  
or share your own policies as allowable*



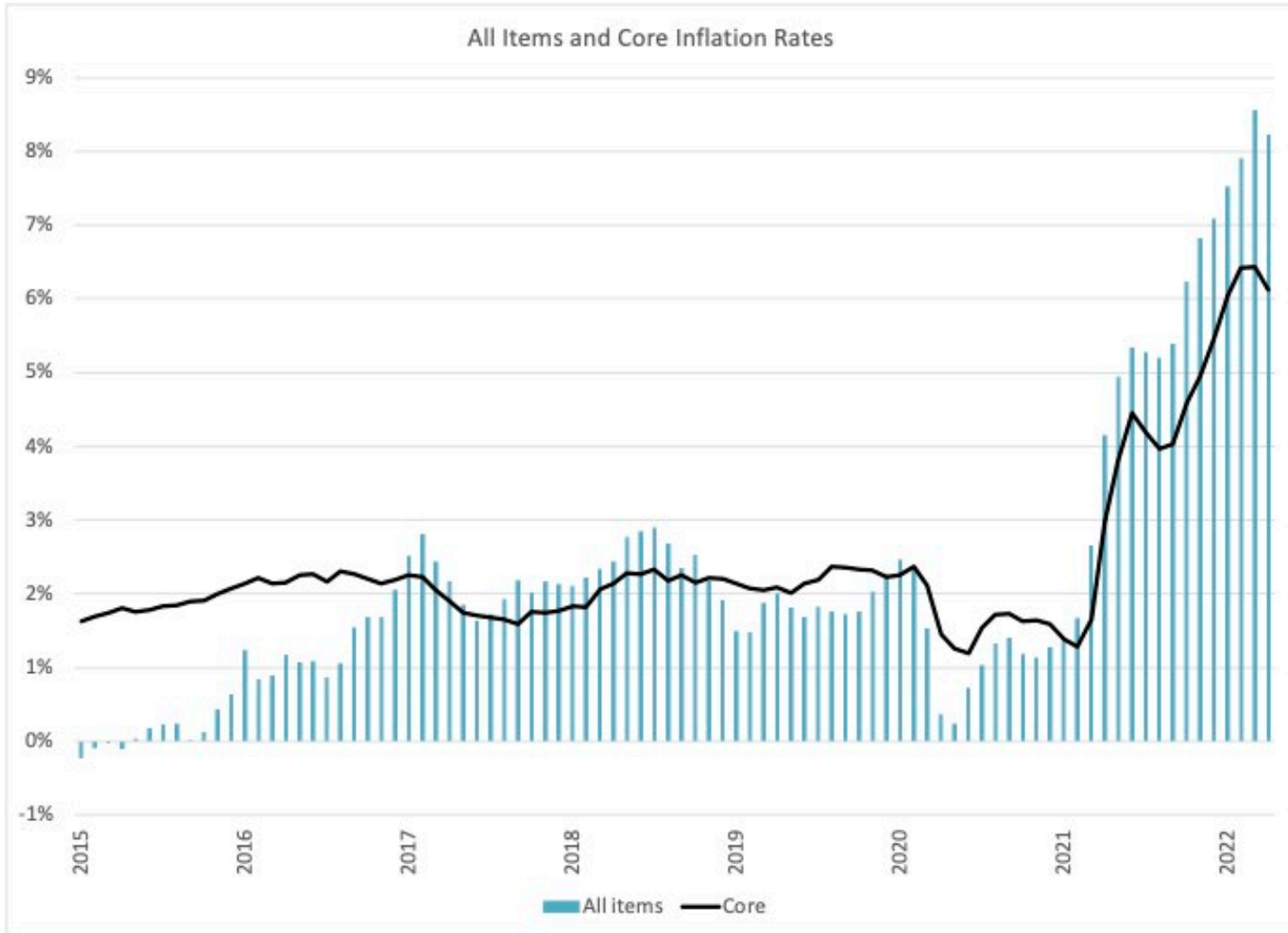
**MORPC**



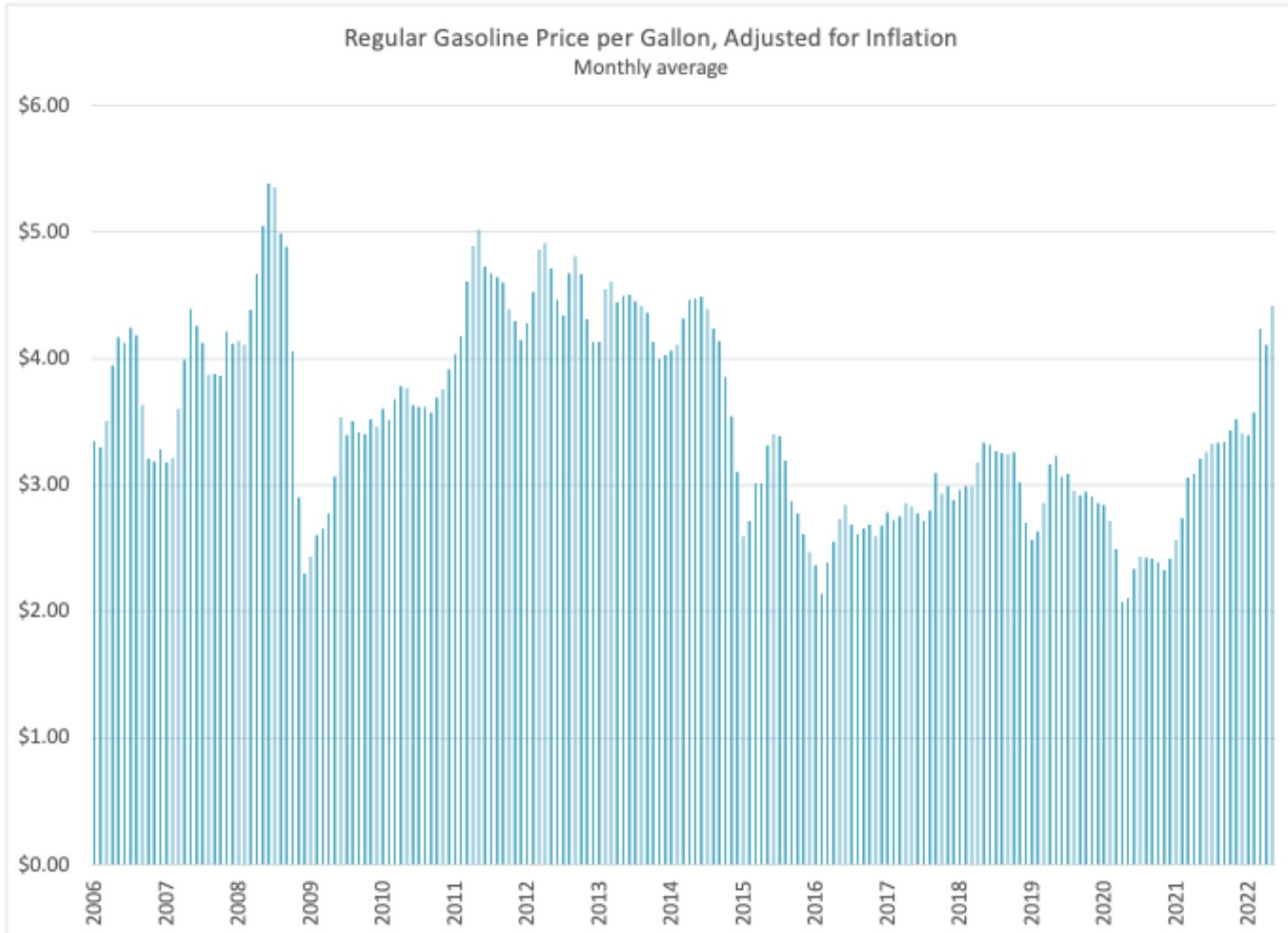
**The Inflationary Surge**  
Regional Information and Data Group  
June 1, 2022

Bill LaFayette, Ph.D., owner, Regionomics® LLC

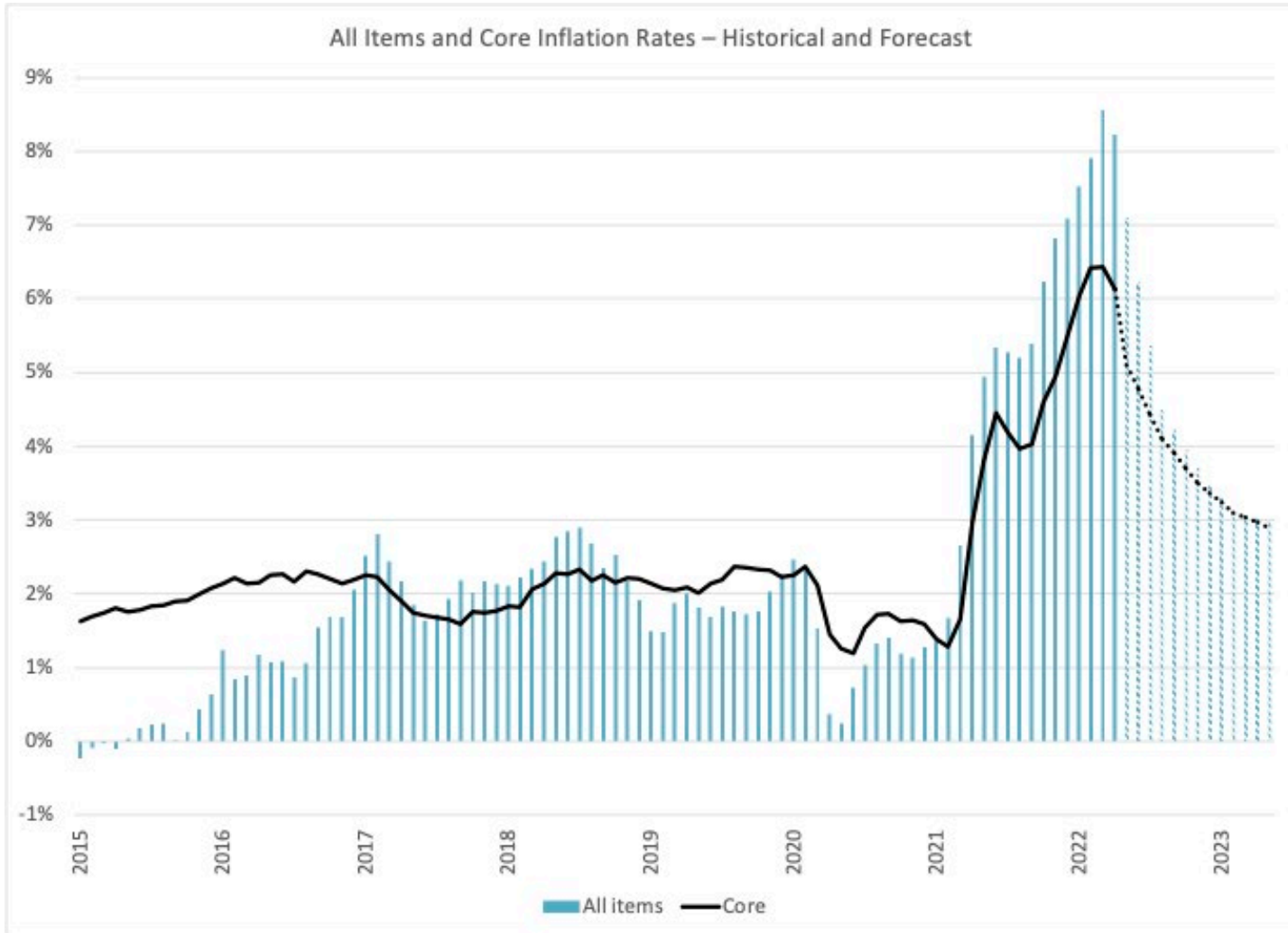
# Consumer price inflation



# Gasoline prices

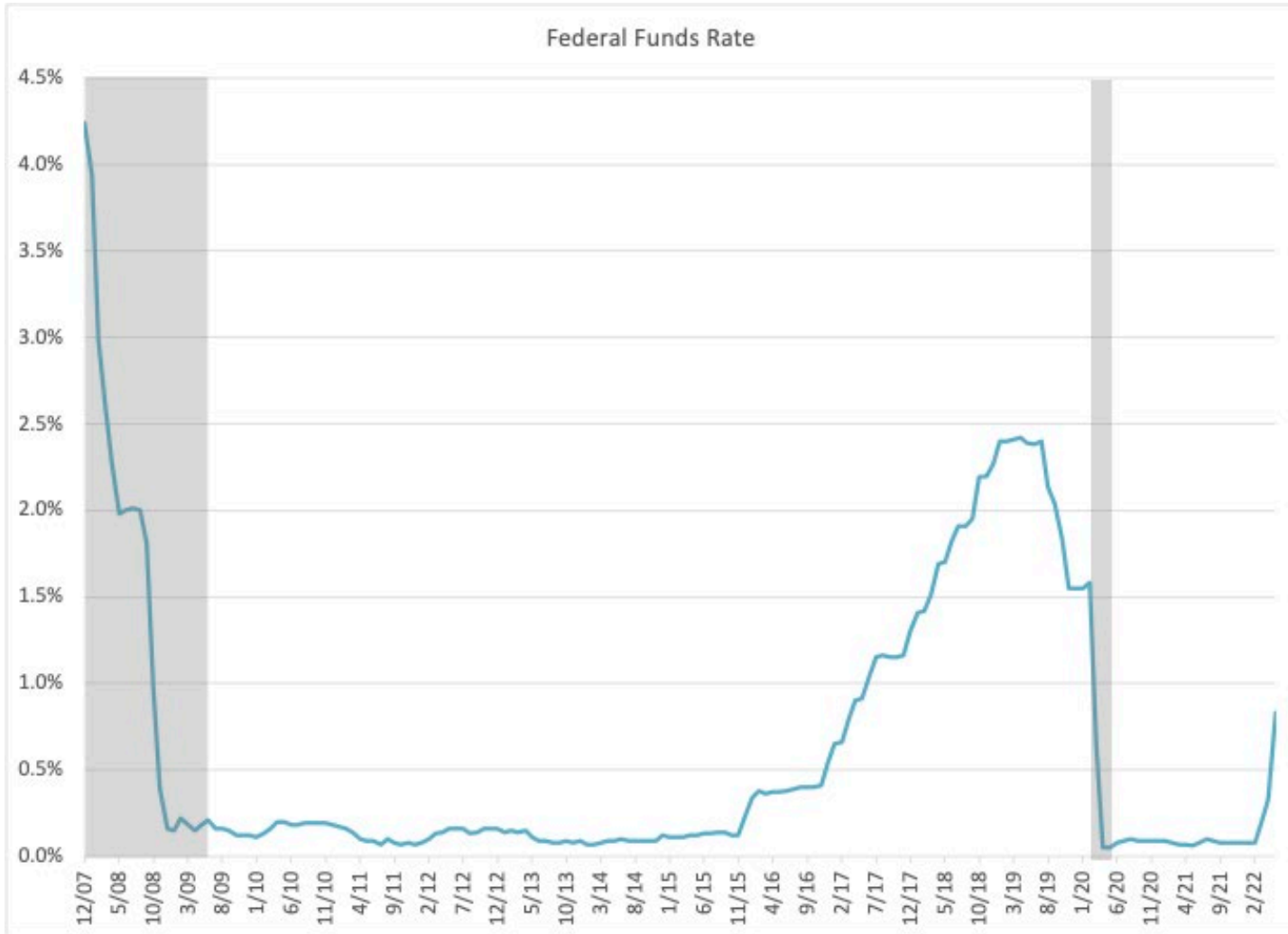


# Inflation forecast

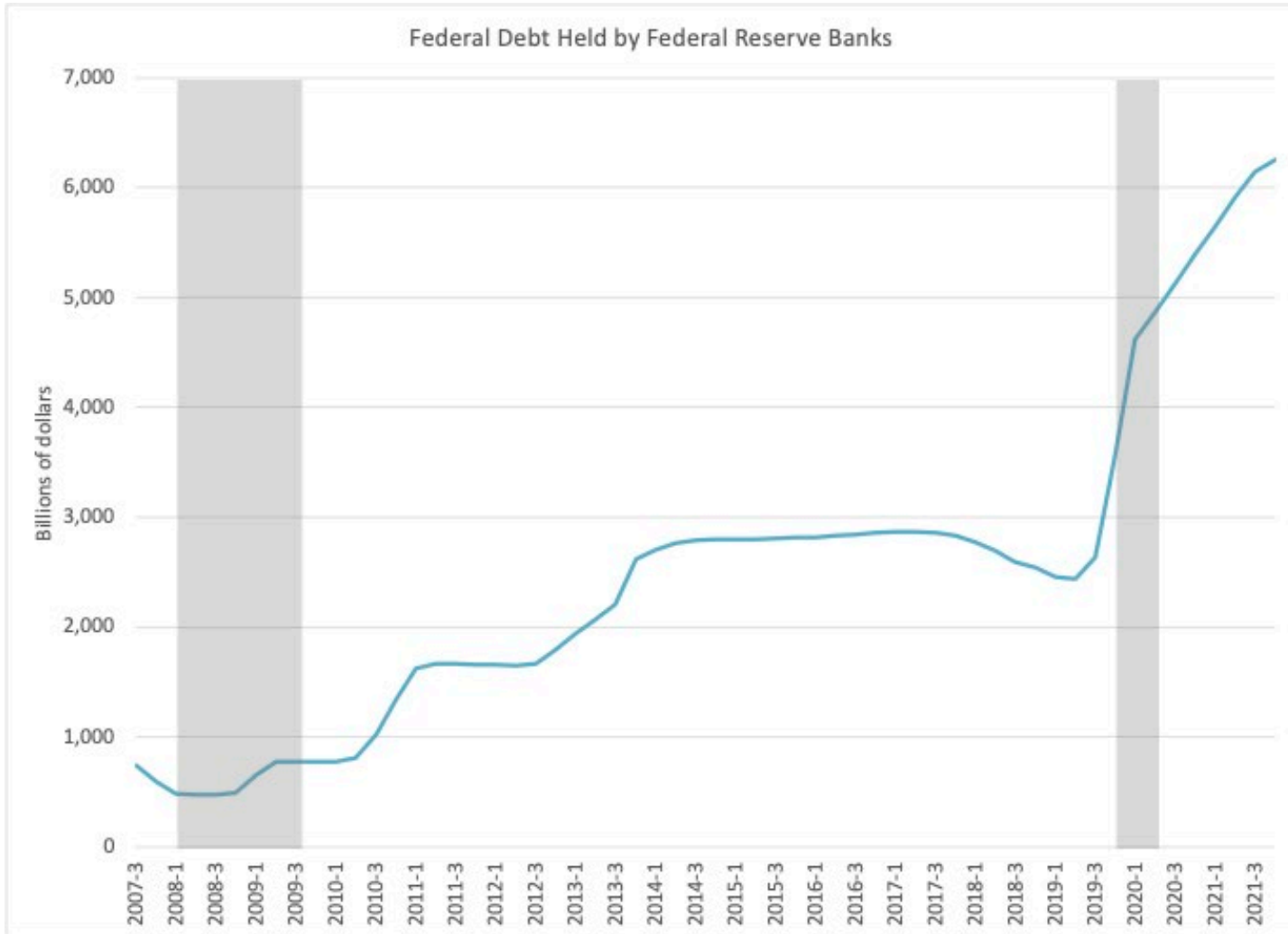




# Monetary policy responses



# Monetary policy responses



Thank you!

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Bill LaFayette, Ph.D.

(614) 654.2151

[www.regionomicsllc.com](http://www.regionomicsllc.com)

[www.facebook.com/Regionomics](https://www.facebook.com/Regionomics)

[www.linkedin.com/company/regionomics-llc](https://www.linkedin.com/company/regionomics-llc)



# Ohio's Competitive Advantage in Economic Development

2022



Ohio's Economic  
Development Corporation



# Matt Waldo, Senior Director of Research



[waldo@jobsOhio.com](mailto:waldo@jobsOhio.com)

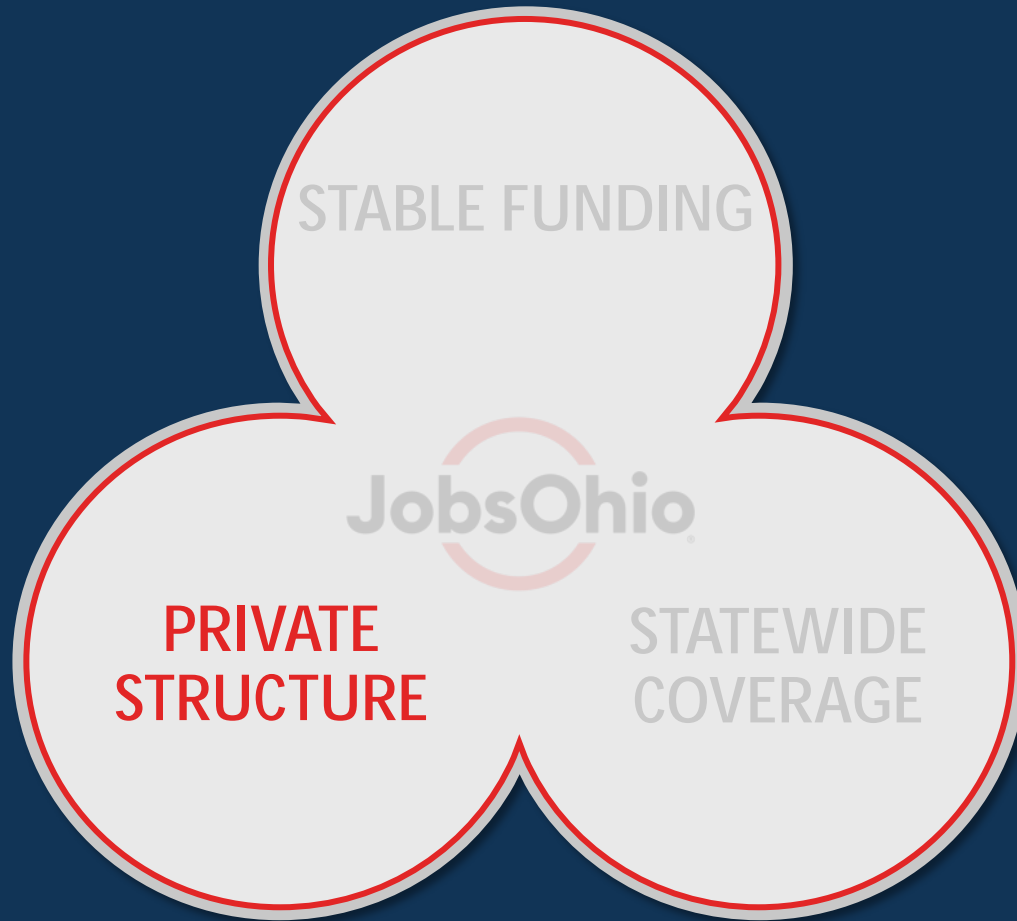
- § Leads JobsOhio Research since 2014
- § Led research for Indianapolis region
- § Former entrepreneur, college instructor, community college strategic research leader, and scientist
- § Volunteer for Ronald McDonald House of Columbus, Habitat for Humanity
- § Matt and his family reside in the Columbus, Ohio metro

# Topics for Discussion

1. **JobsOhio Introduction**
2. **Ohio Economic Update**
3. **Ohio Business Climate Update**
4. **JobsOhio Results**
5. **JobsOhio Network Researchers**



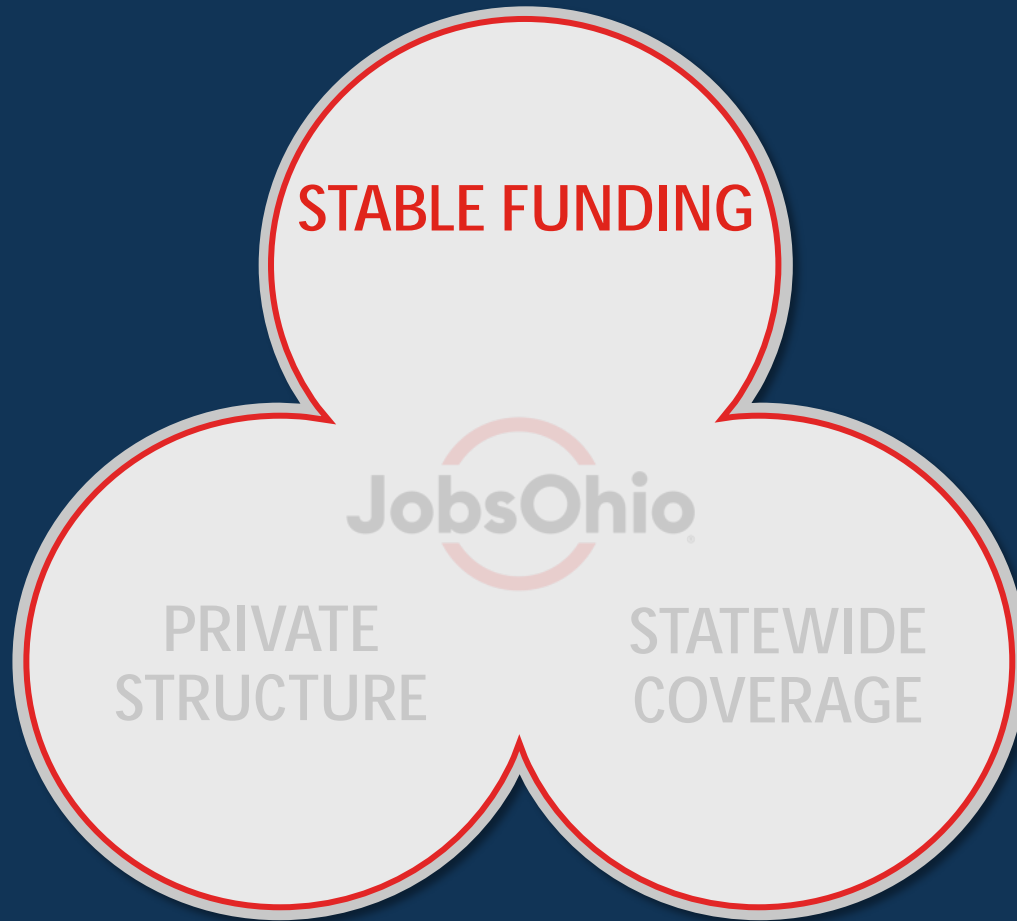
# JobsOhio A Unique Econ Dev Platform



- Speed
- Discretion
- Transparency



# JobsOhio A Unique Econ Dev Platform

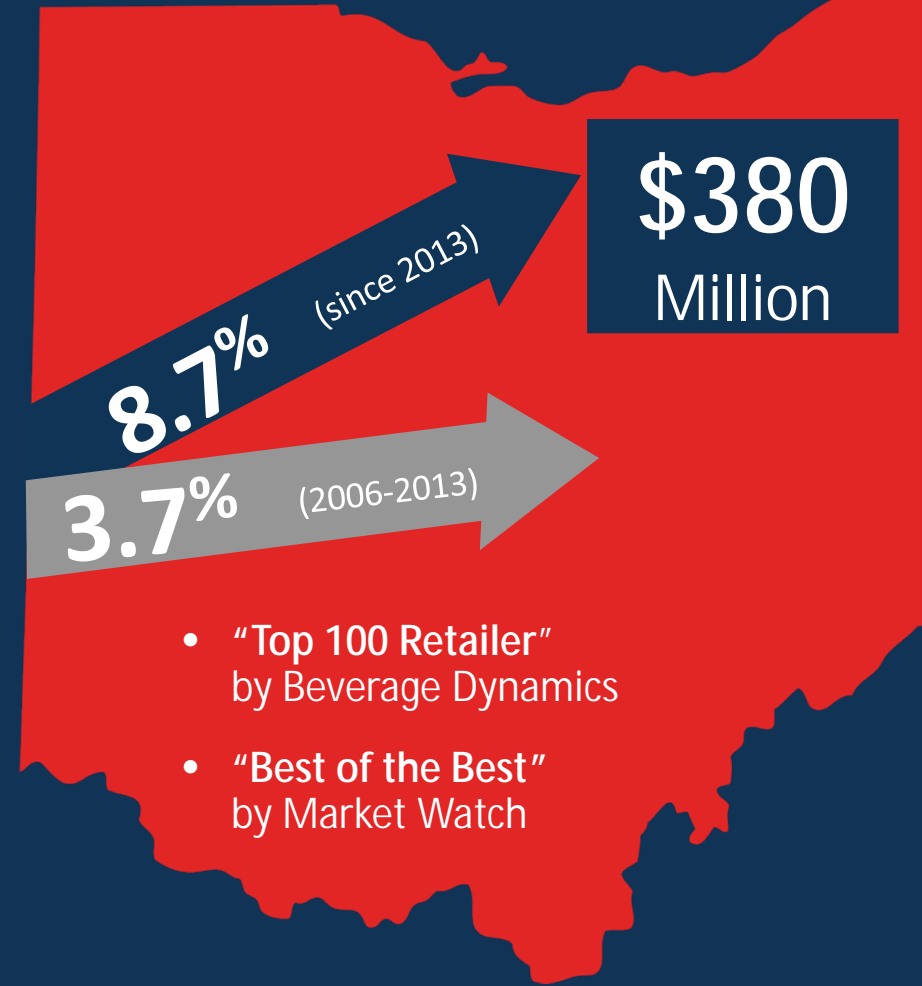
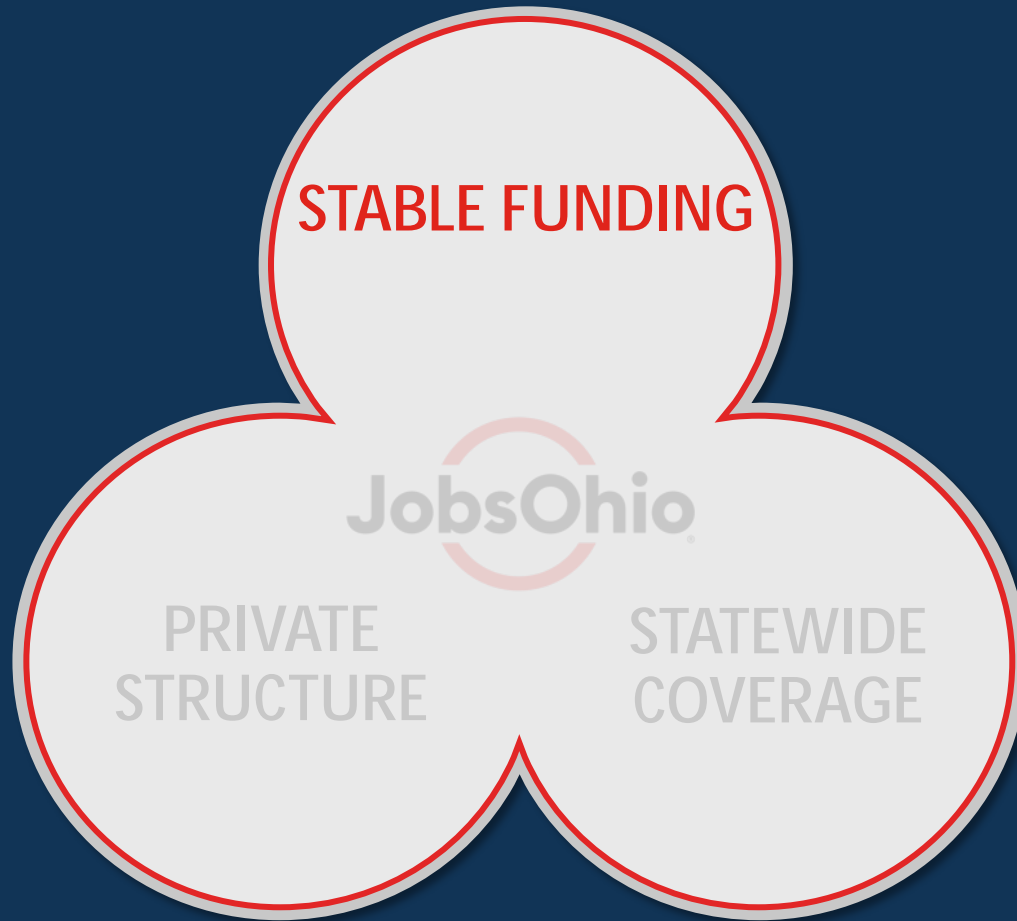


- NO Tax dollars
- Funds Team
- Deals

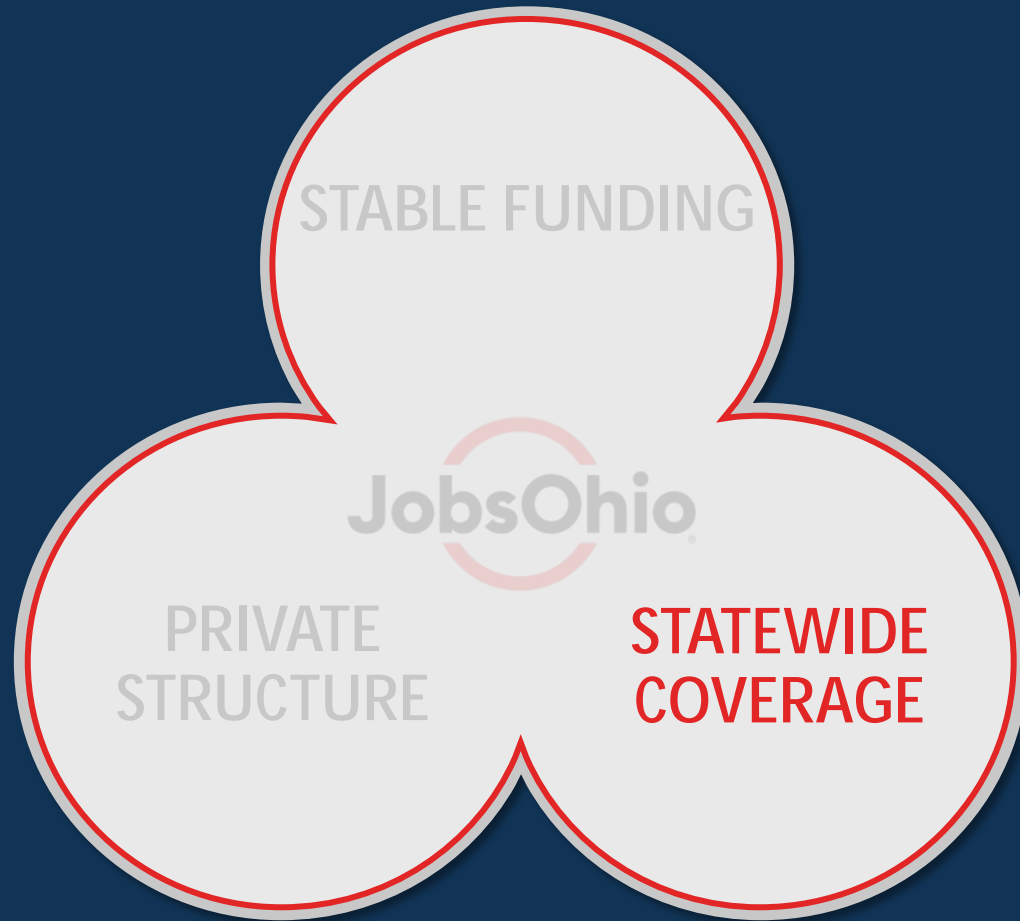




# JobsOhio A Unique Econ Dev Platform



# JobsOhio A Unique Econ Dev Platform



# JobsOhio A Unique Econ Dev Platform



Private Sector  
Experience  
+  
Economic  
Development



# JobsOhio Focus – 9 Sectors + 1

1	Advanced Manufacturing
2	Logistics & Distribution
3	Financial Services
4	Automotive
5	Information Technology
6	Energy & Chemicals
7	Healthcare
8	Food Processing & Agro
9	Aerospace & Aviation
+1	Military & Federal



1.2 Million Jobs  
36% GSP  
21% Employment  
28% Payroll



# JobsOhio 10 Resilient Sectors

1	Advanced Manufacturing
2	Logistics & Distribution
3	Financial Services
4	Automotive
5	Information Technology
6	Energy & Chemicals
7	Healthcare
8	Food Processing & Agro
9	Aerospace & Aviation
+1	<b>Military &amp; Federal</b>

Since 2011, JobsOhio's  
10 sector jobs have  
**GROWN 14%**



# JobsOhio deals have **OVER** performed

1	Advanced Manufacturing
2	Logistics & Distribution
3	Financial Services
4	Automotive
5	Information Technology
6	Energy & Chemicals
7	Healthcare
8	Food Processing & Agro
9	Aerospace & Aviation
+1	<b>Military &amp; Federal</b>

159% more Jobs

299% more Payroll

162% more Capex

for each \$1 JO invests  
Company invests \$70

\$3.2B+ Payroll Tax to  
Ohio



# Mission Expansion since 2019

1	Advanced Manufacturing
2	Logistics & Distribution
3	Financial Services
4	Automotive
5	Information Technology
6	Energy & Chemicals
7	Healthcare
8	Food Processing & Agro
9	Aerospace & Aviation
<b>+1</b>	<b>Military &amp; Federal</b>

## JobsOhio 9 + 1 Sectors

Loans	Inclusive Econ Dev
Grants	Stakeholder Engagement
Marketing Ohio	Air Service
Talent Services	Innovation Districts
Job Ready Sites	Growth Capital
Retention & Expansion	Finance Partnerships

Pre-2019	Post-2019
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# JobsOhio COVID Crisis Response

**10**  
new initiatives  
**\$250M**

**>47M**  
units of PPE  
**\$250M**

**300K**  
Jobs  
Impacted

**15K**  
Businesses  
Impacted

1	Liquor Buyback	900+ businesses 15,600 jobs
2	Liquor Rebate	12,503 businesses 250,000 jobs
3	Loan Deferment Program	39 businesses 5,418 jobs
4	Workforce Retention Loan	86 businesses 10,678 jobs
5	Appalachian Growth Fund	27 businesses 675 jobs
6	JobsOhio Innovation Fund	37 businesses 1,200 jobs
7	Rapid Deployment Initiative	17 businesses 2,090 jobs
8	Community Bank Partnership	1,100 businesses 7,150 jobs
9	Port Authority Reserve Fund	\$250M capacity 8,000 jobs
10	Air Service Restoration Program	5 airports

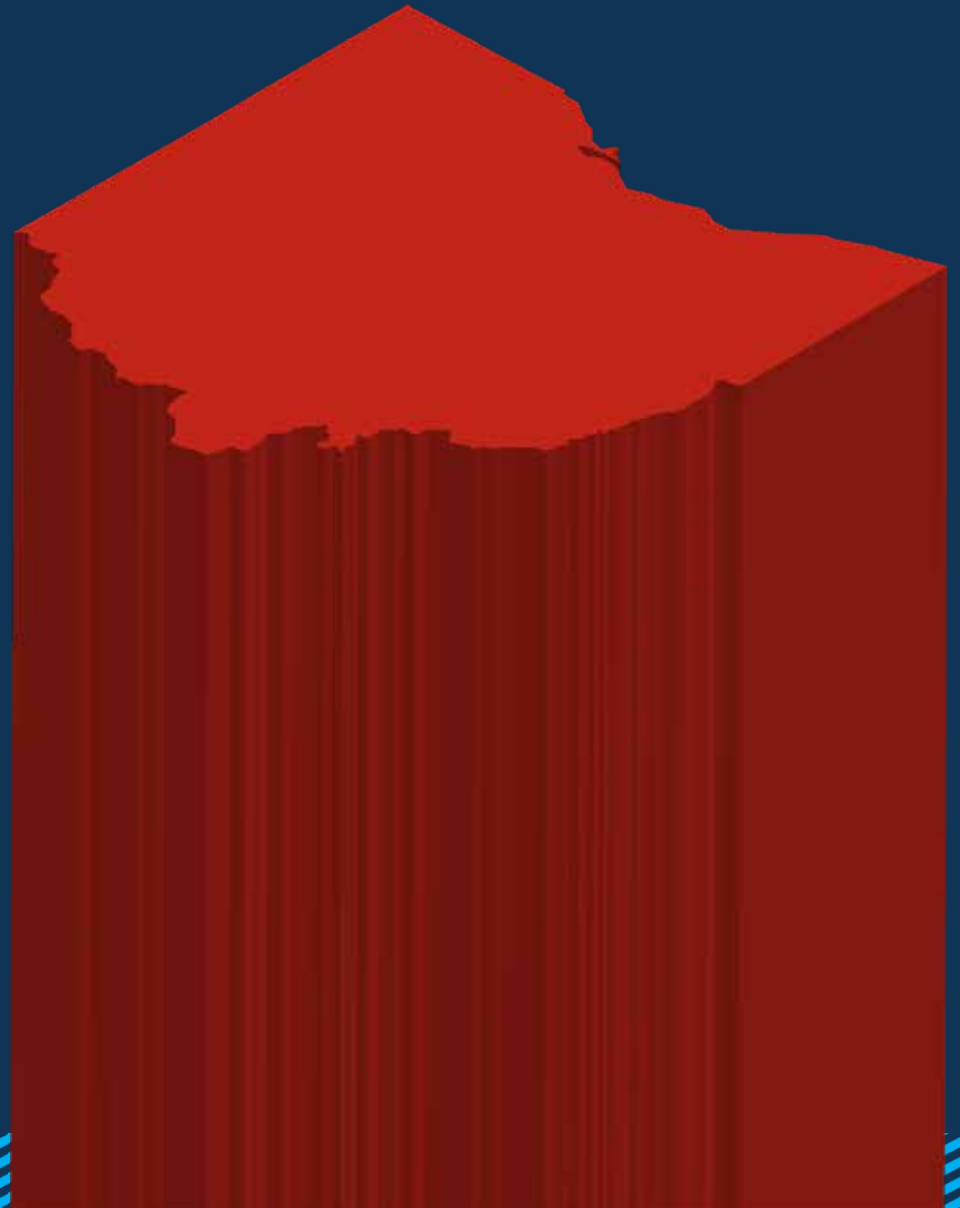




# Economic Update



Ohio's Economic  
Development Corporation



# Ohio's National Rankings Moving Up

<b>Overall Econ Dev Projects</b> Governor's Cup	↑	<b>#2</b> in USA 2 YEARS IN A ROW
<b>Best States for Business</b> Chief Executive Magazine	↑	<b>#7</b> in USA UP FROM #41 in 2011
<b>Cost of Living</b> U.S. News rankings	↑	<b>#1</b> in USA NEW ALL-TIME HIGH
<b>Venture Capital Investment</b>	↑	<b>#3</b> In Midwest NEW ALL-TIME HIGH \$901M in Q1 2022
<b>Labor Productivity Index in Midwest</b>	↑	<b>#1</b> in Midwest REMAINS #1
<b>State Tax Climate</b> New Data & Distribution Centers	↑	<b>#1</b> in USA NEW ALL-TIME HIGH

## 1. Value Proposition

2. Performance

3. Covid-Calibration

4. Investment

5. Global Exposure



# Ohio's Emerging Stronger

## Most private job growth since 1997

Ohio added more than 99,000 private sector jobs in 2021

## 4.0% unemployment rate in April

lowest level since June 2019

## >\$1B in signed state budget

to support businesses & households, speed recovery

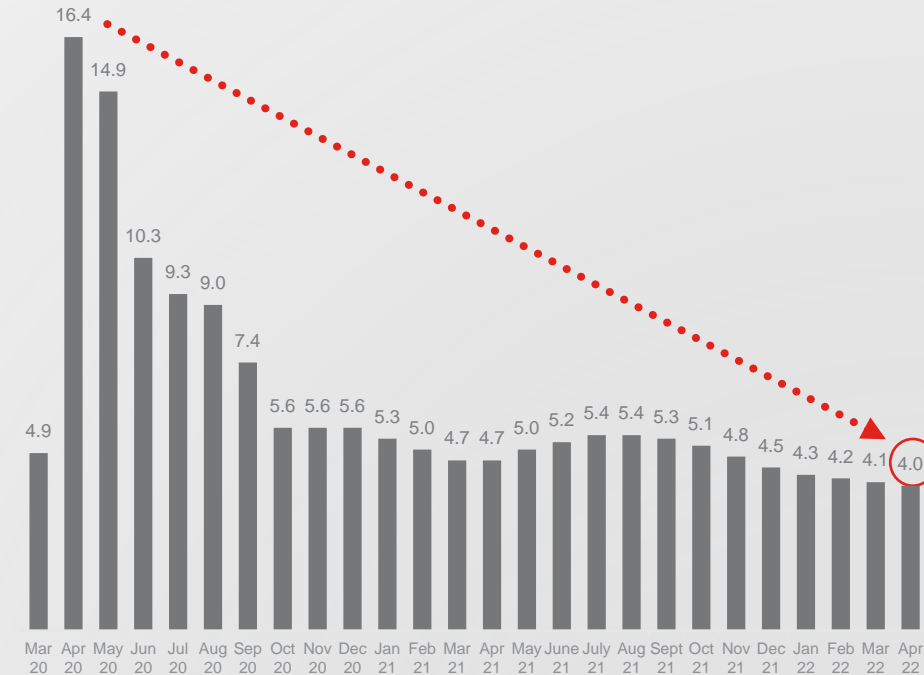
## \$2.7B in state rainy-day fund

untouched in the signed budget

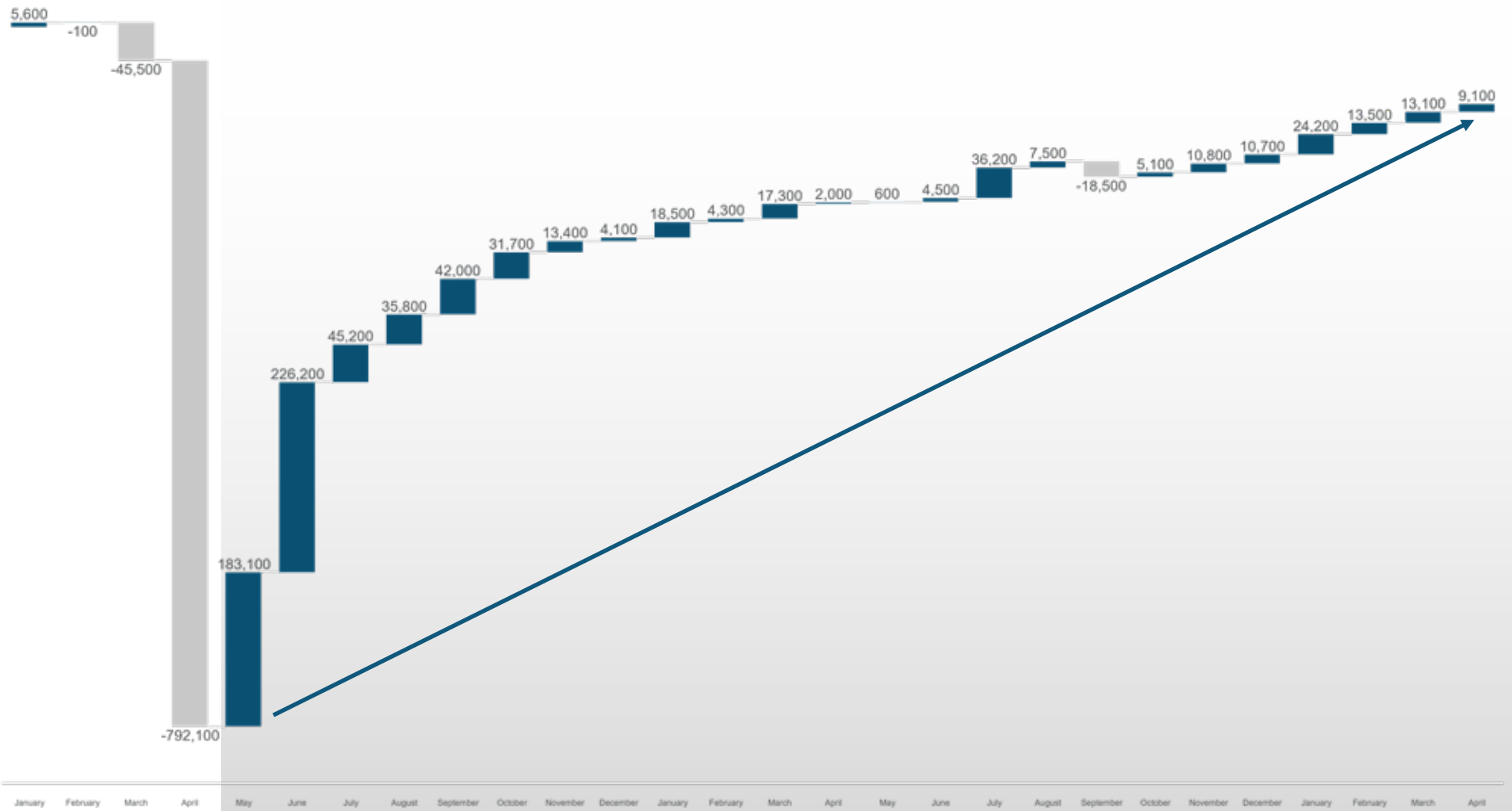
## 15% increase in new business filings

2021 was a record-breaking year

## Ohio Unemployment



# Rapid Change in Private Employment



Private Jobs Change, Month Over Month (Count, SA), January 2020 – April 2022 Data

Source: Ohio Department of Job and Family Services, U.S. Bureau of Labor Statistics, CES Survey Last Updated: 5/23/2022 by JobsOhio Research

This document is not a public record and its content should not be reprinted in any other document. Ohio Revised Code 149.43(A)(1)(b) and 187.04(C)(1) and (2)

Ohio gained 740,400 private sector jobs since April 2020

Still down by 97,200 private jobs (-2.02%) vs. February 2020

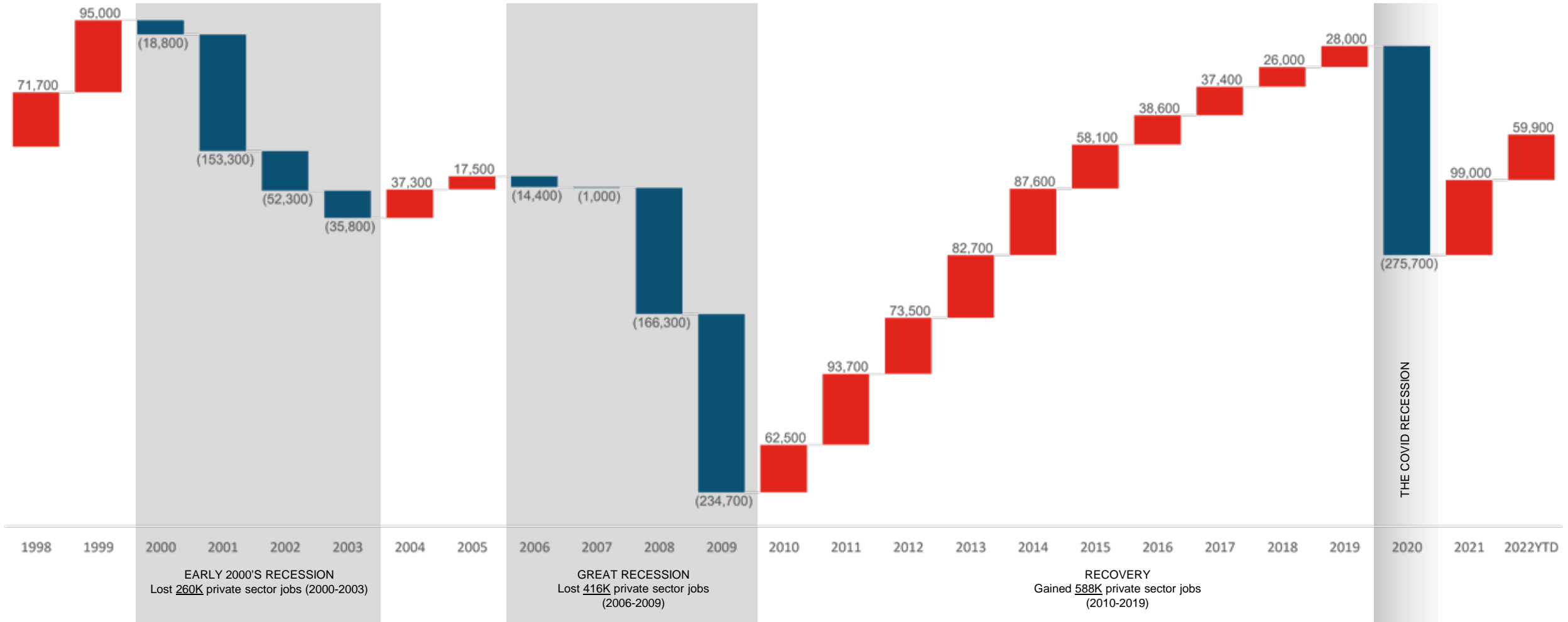
In comparison, the U.S. gained 20.5M private sector jobs since April 2020 and is still down by 500k private jobs (-0.39%) vs. February 2020.

Last Updated: 5/23/2022

# Historic Private Jobs Change

## Ohio Private Employment Trends











1998 – 2022 YTD (Apr 2022)  
Private Jobs Change, Year over Year (Count, SA)



# JO Sectors Recovered Pandemic Employment Loss



- JO targeted sector employment is projected to be 0.1% higher than pre-pandemic level by 2021 year-end.
- 5 out of 10 JO sectors see employment higher than pre-covid level.

Targeted Sector	Pre-COVID Ohio Jobs (000s) <sup>(1)</sup>	2021 Ohio Jobs (000s) <sup>(2)</sup>	Key Themes Impacting Outlook
 <b>Advanced Manufacturing</b>	223	207	Additive/3D Printing, Advanced Materials, Automation/Robotics, Reshoring
 <b>Logistics &amp; Distribution</b>	188	216	E-Commerce, Omni-Channel Distribution, Data Driven Supply Chains
 <b>Financial Services</b>	167	169	FinTech, InsurTech, Cost Efficiencies
 <b>Automotive</b>	111	101	Smart Mobility, Electrification, Light weighting, Chip Shortage
 <b>Information Technology</b>	96	100	Cloud Computing, Data Analytics, Digital Transformation, Cybersecurity
 <b>Military &amp; Federal</b>	94	95	Capitalize on Surge in Federal Investment, Advanced Air Mobility Initiatives
 <b>Healthcare</b>	93	95	Cutting Edge R&D, Gene Therapy Centers of Excellence, PPE Leadership
 <b>Energy &amp; Chemicals</b>	92	87	Leverage World's Lowest Natural Gas Prices, Improved Pipeline Infrastructure
 <b>Food &amp; Agribusiness</b>	70	70	Complete Ground-to-Consumer Value Chain, Cold Storage, Global Food Shortage
 <b>Aerospace &amp; Aviation</b>	39	33	OEMs, Supply Chains Recovering, eVTOL
<b>Total</b>	<b>1.174M</b>	<b>1.175M</b>	<b>0.1%</b>
<b>Construction (Enabler)</b>	<b>232</b>	<b>228</b>	



Based on data through Q3 of 2021, forecast full 2021 on jobs: **5 of 10 sectors up** relative to pre-pandemic, 1 flat, and 4 down.

(1) 2019 year-end. (2) 2021 year-end numbers modeled by 2021Q3 QCEW data. Source: EMSI, excluding self-employed and sole proprietors.

# Strong Payroll Growth Across JO Sectors

- JO targeted sector annual payroll is projected to be 6.7% over pre-pandemic level by 2021 year-end.
- 7 out of 10 JO sectors see payroll higher than pre-covid level.

Targeted Sector	Pre-COVID Ohio Payroll (\$B) <sup>(1)</sup>	2021 Ohio Payroll (\$B) <sup>(2)</sup>	Key Themes Impacting Outlook
<b>Advanced Manufacturing</b>	14.1	13.8	Additive/3D Printing, Advanced Materials, Automation/Robotics, Reshoring
<b>Logistics &amp; Distribution</b>	9.2	11.1	E-Commerce, Omni-Channel Distribution, Data Driven Supply Chains
<b>Financial Services</b>	14.7	16.8	FinTech, InsurTech, Cost Efficiencies
<b>Automotive</b>	7.2	6.5	Smart Mobility, Electrification, Light weighting, Chip Shortage
<b>Information Technology</b>	8.8	10	Cloud Computing, Data Analytics, Digital Transformation, Cybersecurity
<b>Military &amp; Federal</b>	6.4	6.8	Capitalize on Surge in Federal Investment, Advanced Air Mobility Initiatives
<b>Healthcare</b>	7.8	8.7	Cutting Edge R&D, Gene Therapy Centers of Excellence, PPE Leadership
<b>Energy &amp; Chemicals</b>	8.2	8.2	Leverage World's Lowest Natural Gas Prices, Improved Pipeline Infrastructure
<b>Food &amp; Agribusiness</b>	3.7	4.1	Complete Ground-to-Consumer Value Chain, Cold Storage, Global Food Shortage
<b>Aerospace &amp; Aviation</b>	3.9	3.5	OEMs, Supply Chains Recovering, eVTOL
<b>Total</b>	<b>84</b>	<b>89.6</b>	<b>6.7%</b>
<b>Construction (Enabler)</b>	<b>14.7</b>	<b>15.3</b>	

Based on data through Q3 of 2021, forecast full 2021 on payroll: **7 of 10 sectors up** relative to pre-pandemic, and 3 **down**.

(1) 2019 year-end. (2) 2021 year-end numbers modeled by 2021Q3 QCEW data.  
Source: EMSI, excluding self-employed and sole proprietors.

# Economic Development Outlook

## Positives

- **U.S. real GDP growth**
  - 5.7% (2021), 1.8% (2022F)
- **Ohio employment continues to recover**
  - +99K new private sector jobs in Ohio in 2021 (largest annual private job gain in 24 years)
  - In the first four months of 2022, the labor market added 50K+ jobs
- **Labor force participation rebounding**
  - 61.8% in April (vs. <60% in Apr-20)

## Risk Factors

- **Inflation at 40-year high**
  - 8.3% in April
- **Rising Interest Rates**
  - Quantitative tightening to ~2% by YE
  - 10-year Treasury yield up to ~3%
- **Attracting workers**
  - 11.5M openings nationally
- **Geopolitical conflicts**
  - Invasion of Ukraine by Russia

***“Seventy-seven percent of the panelists indicate the risks to U.S. economic growth are tilted to the downside this year, with monetary policy missteps representing the greatest downside risk,” added NABE Survey Chair Yelena Shulyatyeva, senior U.S. economist, Bloomberg. “More than half of respondents estimate the odds of a recession within the next 12 months are greater than 25 percent.”***



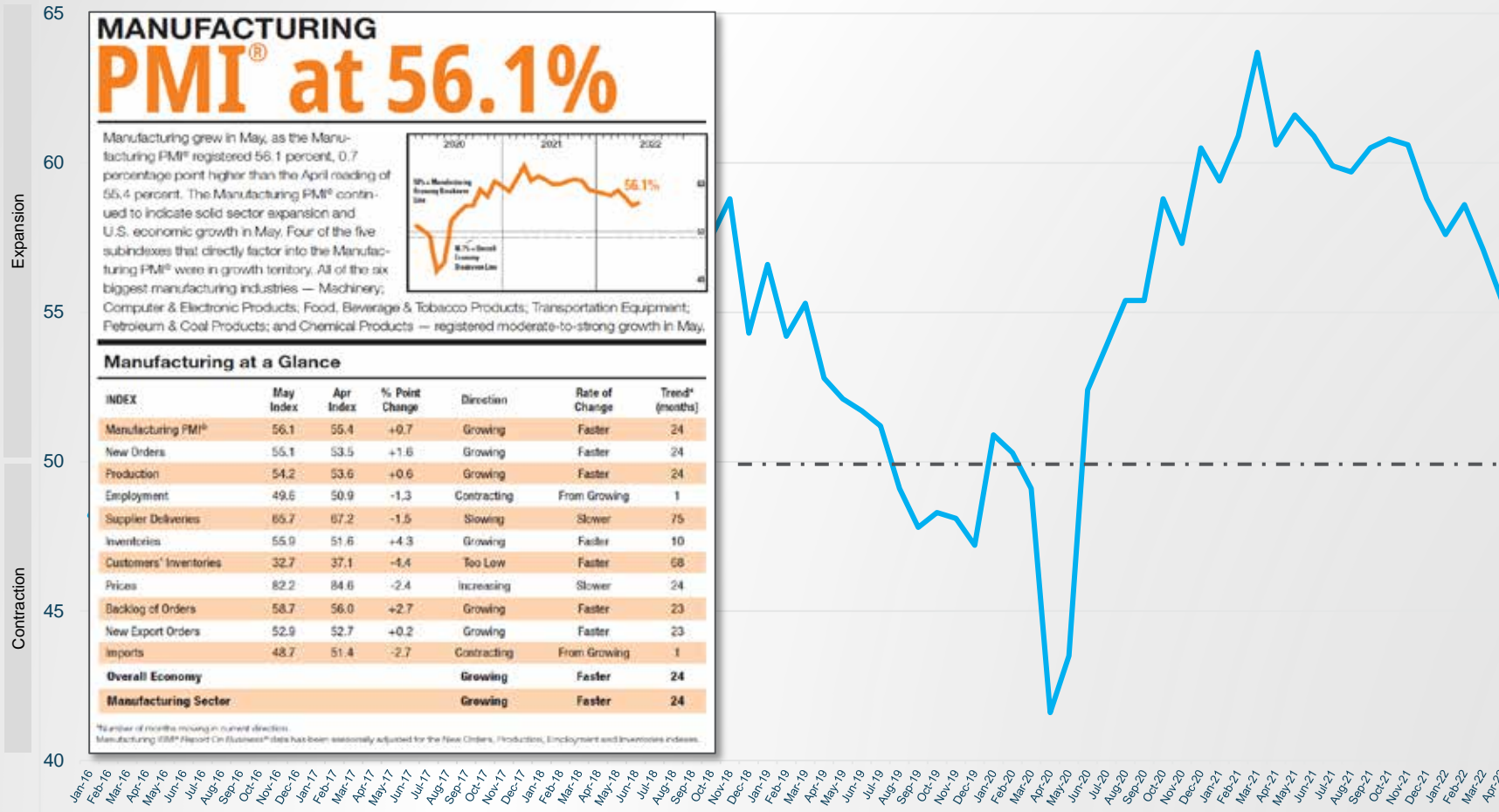
# Federal Reserve Bank of Cleveland

## Federal Reserve Beige Book (June 1, 2022)

- Business activity decelerated and was slightly positive as firms grappled with ongoing supply chain challenges, tight labor market conditions, and escalating costs.
- The soft growth of demand was evident in most sectors save for professional services, which grew strongly. COVID-19 concerns were largely absent, while concerns persisted about rising input prices. Firms generally had little difficulty raising prices to offset cost increases, and many contacts expected upward pressure on prices to persist over the next 12 months.
- Staff turnover was high, a fact which they attributed to a variety of factors including retirements, employees' leaving for other higher-paying jobs or opportunities to work remotely, and burnout. One workforce development agency said that it had resorted to essentially knocking on doors in the community to find potential workers. Contacts generally expected wage pressures to remain high over the next 12 months.
- A few contacts reported that lumber prices declined and that steel prices plateaued. However, these decreases were outweighed by increases in other input costs. Contacts generally expected upward pressure on nonlabor costs to remain high over the next 12 months.
- Demand for manufactured goods softened following strong growth in the previous period. High inflation, supply chain disruptions, labor shortages, the war in Ukraine, and COVID-19-related shutdowns in China contributed to heightened uncertainty about the economic outlook and caused some manufacturers' customers to reduce orders. Despite softer demand, many manufacturers noted that they still could not meet demand because of shortages of workers or inputs.
- Nonresidential construction activity slowed because of rising interest rates and construction costs, although it remained positive. One general contractor noted that building costs have escalated to the point that prevailing rents are no longer able to support development costs. As a result, some clients delayed or scaled back projects. Contacts anticipated that nonresidential construction activity would diminish further as higher interest rates and cost pressures persist in the near term.

# PMI: a Leading Indicator of JO Outcomes

U.S. Manufacturing PMI (2016 - Present)



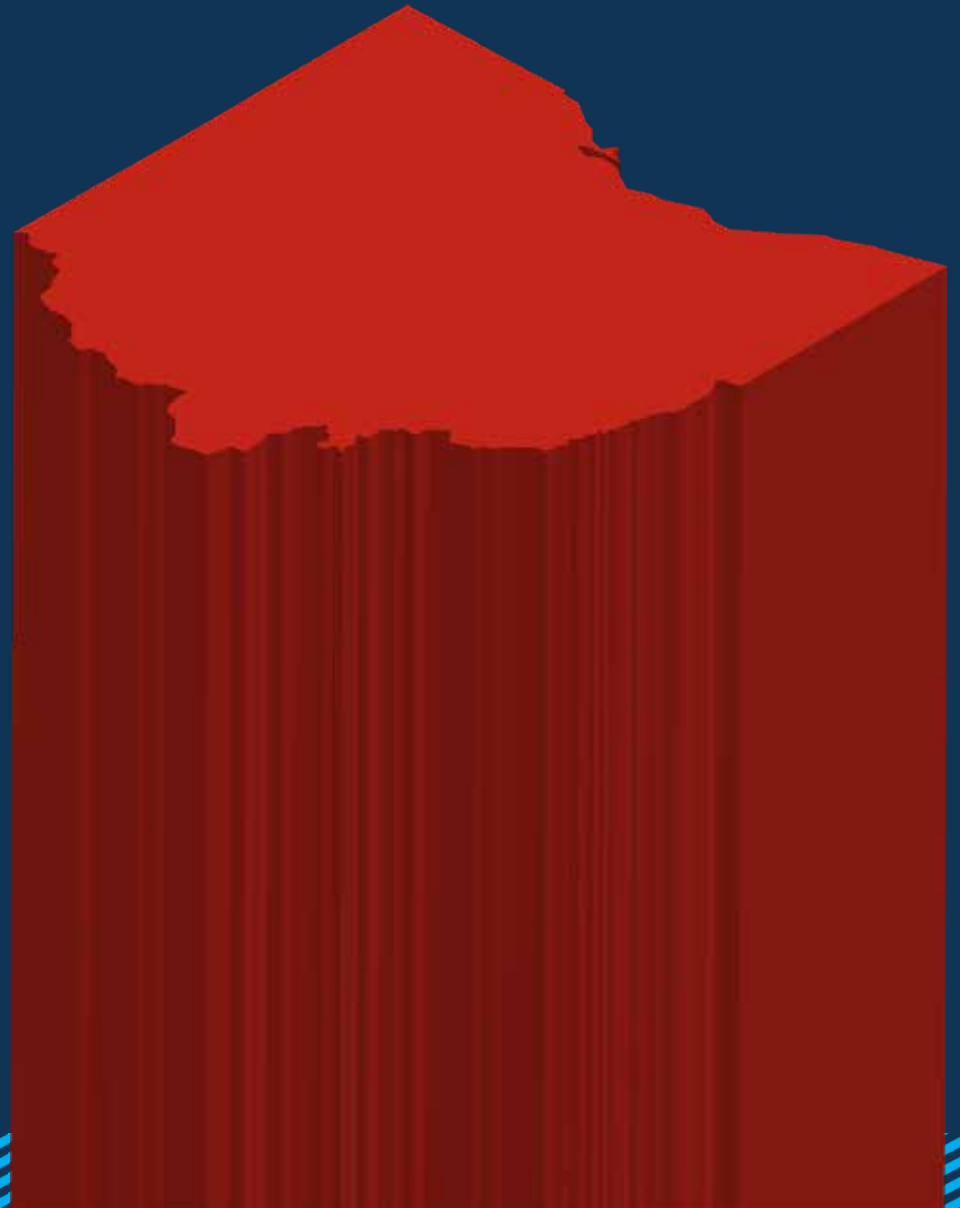
## Manufacturing PMI at 56.1% (May 2022)

- 24th consecutive month of expansion
- Progress slowed in solving labor shortage problems and supply chain delivery times at all tiers of the supply chain
- May saw a slower growth of prices expansion, but instability in global energy markets continues
- Demand grew in the during the period, though at slower rates

# Ohio Business Climate: A Generational Opportunity



Ohio's Economic  
Development Corporation



# Ohio's Tax Advantages



*Lowest Tax Rate  
on New  
Manufacturing  
in the Region<sup>1</sup>*

Source: (1) KPMG

## No Tax

On products sold to customers outside of Ohio

## No Tax

On first \$1M in taxable gross receipts

## 0.26%

The Commercial Activity Tax

Single, Low Rate Business Tax

### Pro-business State Tax Climate

- ✓ NO Corporate Profits or Income Tax
- ✓ NO Tangible Personal Property Tax
- ✓ NO Inventory Tax
- ✓ NO tax on products sold outside of Ohio
- ✓ NO tax on machinery and equipment investments
- ✓ NO tax on R&D Investments



# 16 Years of Positive Tax Changes in Ohio

## 2005 - 2010

- 5 yr. 21% income tax reduction
- Corporate Franchise & Tangible Personal Property Taxes Phased-out
- Ohio Commercial Activity Tax (CAT), Phased in

## 2011

### Data Center Tax Abatement

## 2015

- Cont. phasing down personal income tax rates
- Enhanced small business income tax deduction

## 2019

- Less Income tax brackets (7 to 5)
- Limited financial institutions tax base

## 2020

Transformation Mixed-Used Development (TMUD) tax credit created for projects that have a major econ. impact on sites & surrounding areas

2005

2021

## 2013

- **Ohio estate tax repeal**
- 3 yr. reduction in income taxes
- Creation of Business Income Deduction

## 2017

Eliminated bottom 2 personal income tax brackets

## 2021

- First \$25K of income tax free; 3% income tax cut; reduced brackets to 4 & top rate to 3.99%
- Elimination of employment services tax
- **Capital gains tax deduction**
- Remote work & buy Ohio incentives

• Better Business Climate

• Affordability

• Quality of Life



# 2021 Ohio Incentives and Tax Changes

## Megadeal Incentives Created

- 1B Capex
- 75M Payroll
- ≤ 30YR JCTC and ppty. tax

## Remote Work and Buy Ohio Incentives Created

- JCTC for (W2) remote workers
- DAS price preferences for Ohio products



## Employment Services Taxes Eliminated

Eliminates sales and use tax on employment services and employment placement services as of 10/1/2021.

## Capital Gains Taxes Reduced

- VC partners with 2/3 Ohioans
- \$50M Assets + \$50M Deployed
- 100% gains exemption Ohio cos
- 50% gains exemption non-Ohio cos
- Tax years > 2025

## Personal Income Taxes Reduced

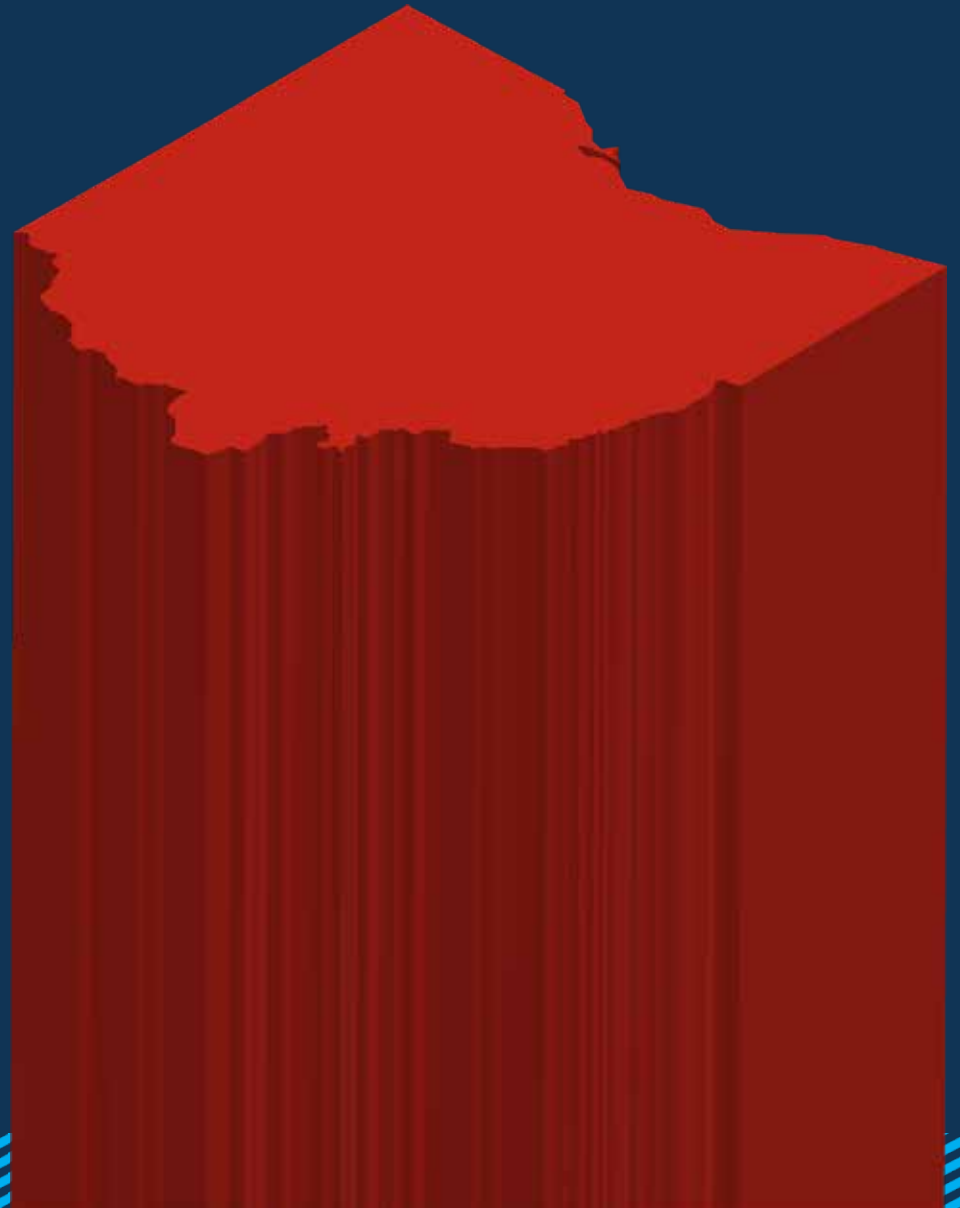
- 3% reduction in tax years > 2020
- Top bracket eliminated
- Top bracket lowered to 3.99%

# JobsOhio Performance

2021 was a record year



Ohio's Economic  
Development Corporation



# JobsOhio Historic Performance

New Jobs	↑	29,000+ NEW ALL-TIME HIGH
New Payroll	↑	\$1.6B+ NEW ALL-TIME HIGH
Projects Won	↑	500+ NEW ALL-TIME HIGH
Business Retention & Expansion	↑	2,346 NEW ALL-TIME HIGH OHIO BUSINESSES ENGAGED
American Business Awards	↑	#1 ORGANIZAION 70 (2016) EXCELLENT
Customer Satisfaction	↑	85 WORLD-CLASS UP From 70 (2016) EXCELLENT

1. Value Proposition

2. Performance

3. Covid-Calibration

4. Investment

5. Global Exposure





# Expansion from the Coasts

42

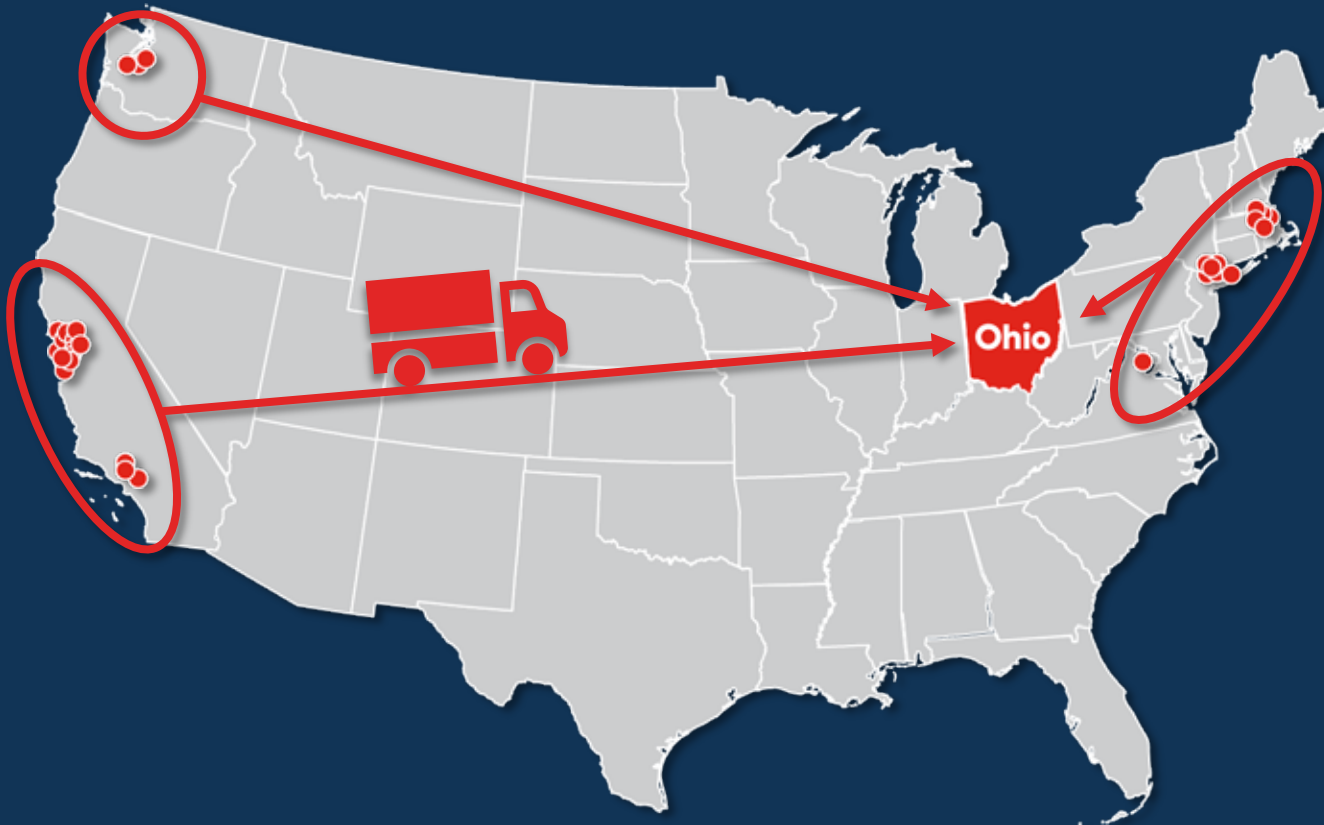
Projects

10,500+

New Jobs

\$24B

New Capital



1. Value Proposition

2. Performance

3. Covid-Calibration

4. Investment

5. Global Exposure



# Reshoring Open & Secure Supply Chains

7

Projects

4,800

New Jobs

\$20.9B

New Capital

1. Value Proposition

2. Performance

3. Covid-Calibration

4. Investment

5. Global Exposure



# Ohio is Investing **in the Future**



JobsOhio 9 + 1 Sectors	
Loans	Inclusive Econ Dev
Grants	Stakeholder Engagement
Marketing Ohio	Air Service
Talent Services	Innovation Districts
Job Ready Sites	Growth Capital
Retention & Expansion	Finance Partnerships



1. Value Proposition
2. Performance
3. Covid-Calibration
- 4. Investment**
5. Global Exposure



# Largest Single Project Investment in Ohio History (Phase 1)

Global Coverage  
5.7B+ impressions

\$255M in Earned Media  
for Ohio's Brand

*Overwhelmingly positive  
sentiment*



1. Value Proposition
2. Performance
3. Covid-Calibration
4. Investment
5. Global Exposure



intel

+

Ohio

# JO Research Support to Project "Slice"

- ROI / Fiscal Analysis
- Economic Impact Analysis
- Incentive Benchmarking
- Company & Industry Insights

**State of Ohio Impacts**

State of Ohio — Estimated Impacts of Phase 1 in Year 6

Phase 1 - Year 6 Estimated Cumulative Construction Impacts	Phase 1 - Year 6 Estimated Annual Operating Impacts
\$15.44 billion economic output	\$6.45 billion economic output
\$4.01 billion value added	\$2.74 billion value added
40,828 job years	19,900 job years
\$2.67 billion labor income	\$1.90 billion labor income
27,450 households supported for one year	19,900 households supported for one year
\$406 million state and local taxes	\$284 million state and local taxes

**Productivity Comparison**

Productivity Measure (GSP Per Employee)

Category	Value
Ohio's Manufacturing Sector (2020)	\$176,080
Ohio's Computer and Electronic Product (2020)	\$185,940
Project Slice 2021 (Year 6)	\$412,476

**Current Company Supplier Statewide Impact**

140 Suppliers  
ALL JON Regions  
\$87M Statewide spend

Suppliers span sectors from transportation companies to professional services to cafe equipment.

**Historic economic impact for**

\$6.4B+ Annual economic output	\$1.9B Annual contribution Ohio gross state product
\$2.7B+ Annual contribution Ohio gross state product	\$20B Capital investment
\$15B+ Economic output	\$4B+ Ohio payroll
\$6K+ Ohio households supported	607K 4.5K+ Ohio households supported

**Key Findings > U.S. Semiconductor Sector Project**

Top 20 U.S. Firms within the Semiconductor Industry (ranked by revenue)

Rank	Firm	Revenue (\$B)	Jobs	Revenue (\$B)	Jobs
1	TSMC	58.0	10,000	58.0	10,000
2	Samsung	52.0	10,000	52.0	10,000
3	SK Hynix	48.0	10,000	48.0	10,000
4	Intel	45.0	10,000	45.0	10,000
5	GlobalFoundries	42.0	10,000	42.0	10,000

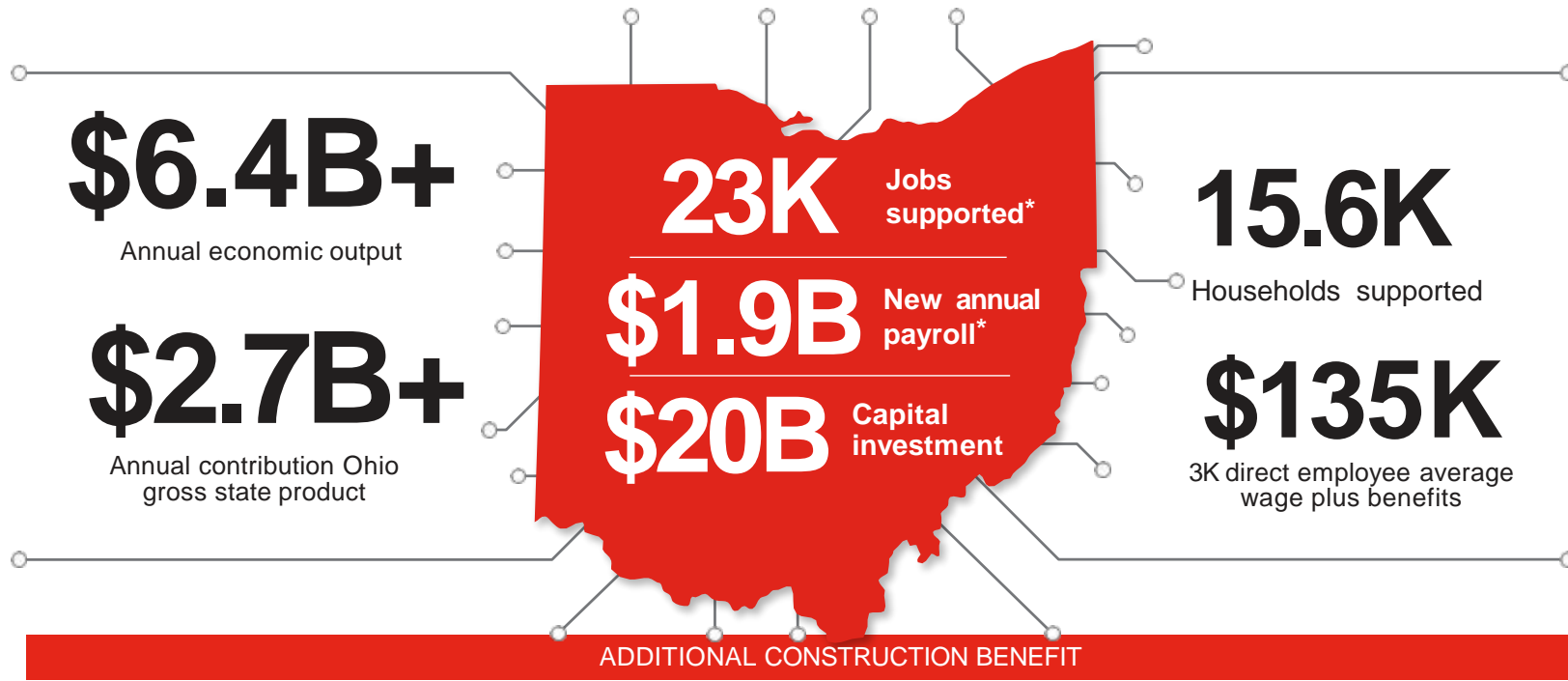
**JobsOhio**

Stable Funding

Private Structure

Statewide Coverage

# Historic economic impact for Ohio



OHIO'S  
ECONOMIC  
DEVELOPMENT  
CORPORATION



## GENERATIONAL OPPORTUNITY FOR OHIO

- **Industry of the future:** Cement Ohio's leadership, in a new to the state, transformative semiconductor industry
- **Partnership for the long-term:** With immense capital investment and human capital, this project will benefit Ohioans for generations
- **Produce more with less:** Produces double the output per person, far more than typical manufacturing
- **Talent magnet for Ohio:** Talent will move here, students will stay here
- **Company Strategy for hiring Veterans:** Veterans have valuable, demonstrated real-world experience in technical and management skills



**1,000+ ACRE  
MANUFACTURING  
CAMPUS FOOTPRINT**  
WITH OPTIONS TO GROW

\*Direct, indirect and induced jobs. New payroll includes benefits.

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# Current Company Supplier Statewide Impact

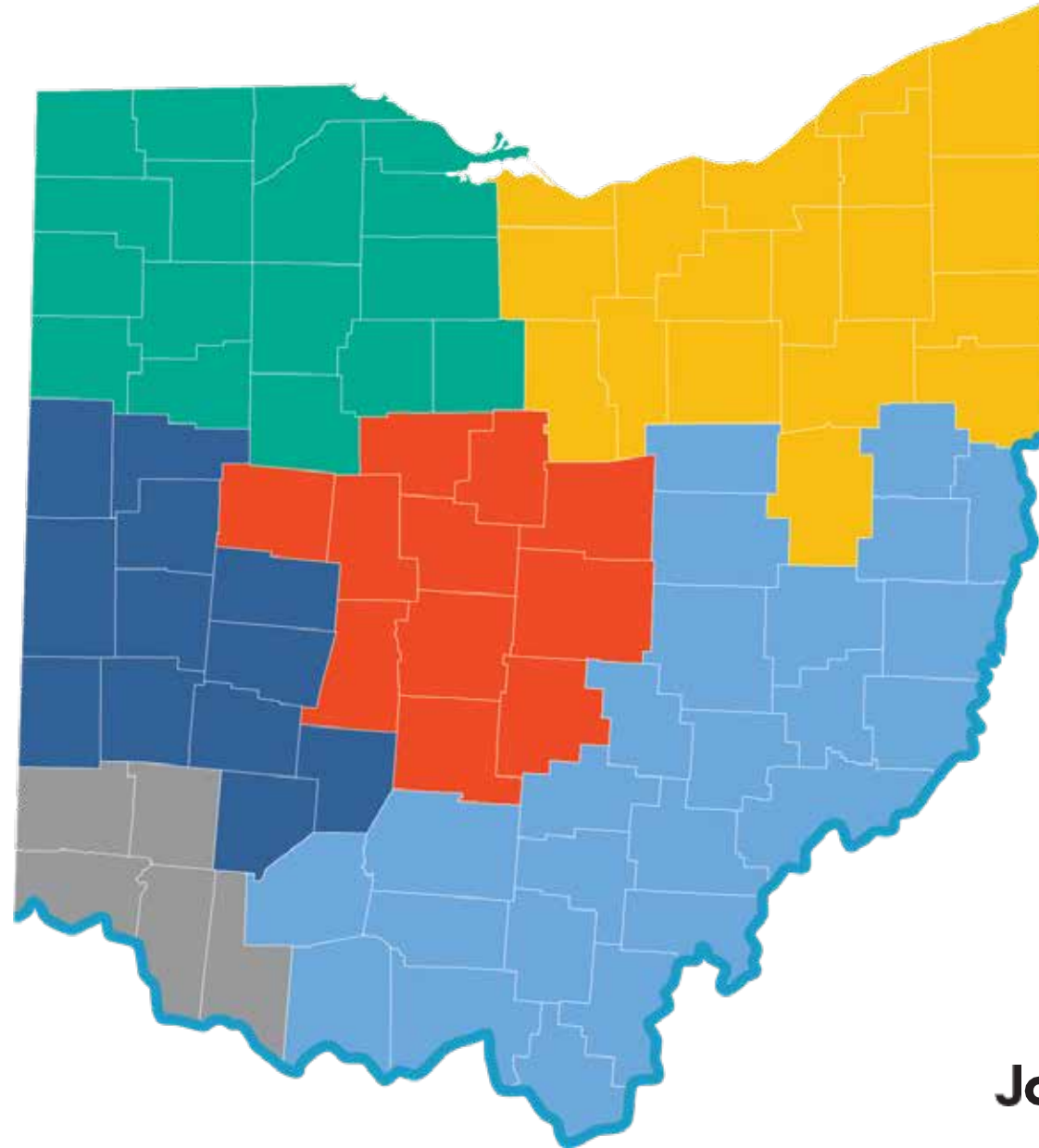
**140**

Current INTC  
Suppliers

All Regions

**\$87M**

Current annual  
INTC OH spend



# Information

## Sources of verified / valid information

### Intel

- Intel in Ohio microsite
  - <https://www.intel.com/content/www/us/en/corporate-responsibility/intel-in-ohio.html>
- Intel Newsroom. Search on "Ohio"
  - <https://www.intel.com/content/www/us/en/search.html?ws=text#q=Ohio&sort=relevancy>

### TeamOhio

- New Albany's Silicon Heartland microsite
  - <https://newalbanyohio.org/answers/new-albany-silicon-heartland/>
- Welcome Intel (by Licking County)
  - <http://www.welcomeintel.com/>
- OneColumbus
  - <https://columbusregion.com/intel/>
- JobsOhio's Intel in Ohio
  - <https://www.jobsohio.com/intel-in-ohio/>







# Success Story



**LG Chem Vice Chairman & CEO  
Hak-Cheol Shin:**

“Our joint venture with the No. 1 American automaker will further prepare us for the anticipated growth of the North American EV market, while giving us insights into the broader EV ecosystem. Our long-standing history with General Motors has proven our collective expertise in this space, and we look forward to continuing this drive for zero emissions.”

**GM Chairman and CEO Mary Barra:**

“With this investment, Ohio and its highly capable workforce will play a key role in our journey toward a world with zero emissions. Combining our manufacturing expertise with LG Chem’s leading battery-cell technology will help accelerate our pursuit of an all-electric future. We look forward to collaborating with LG Chem on future cell technologies that will continue to improve the value we deliver to our customers.”

**THE COMPANY:**

Ultium Cells LLC is a JV between General Motors and LG Chem. The operation will manufacture lithium-ion batteries for electric vehicles. Ultium Cells plans to establish a lithium-ion battery cell production facility to serve the electric vehicle market. At the completion of the project, this facility will be one of the largest cell manufacturing plants in the world.

**THE PROJECT:**

- Location: Lordstown, Northeast Ohio
- Jobs created: 1,100
- Capital invested: \$2.3B

**INCENTIVES:**

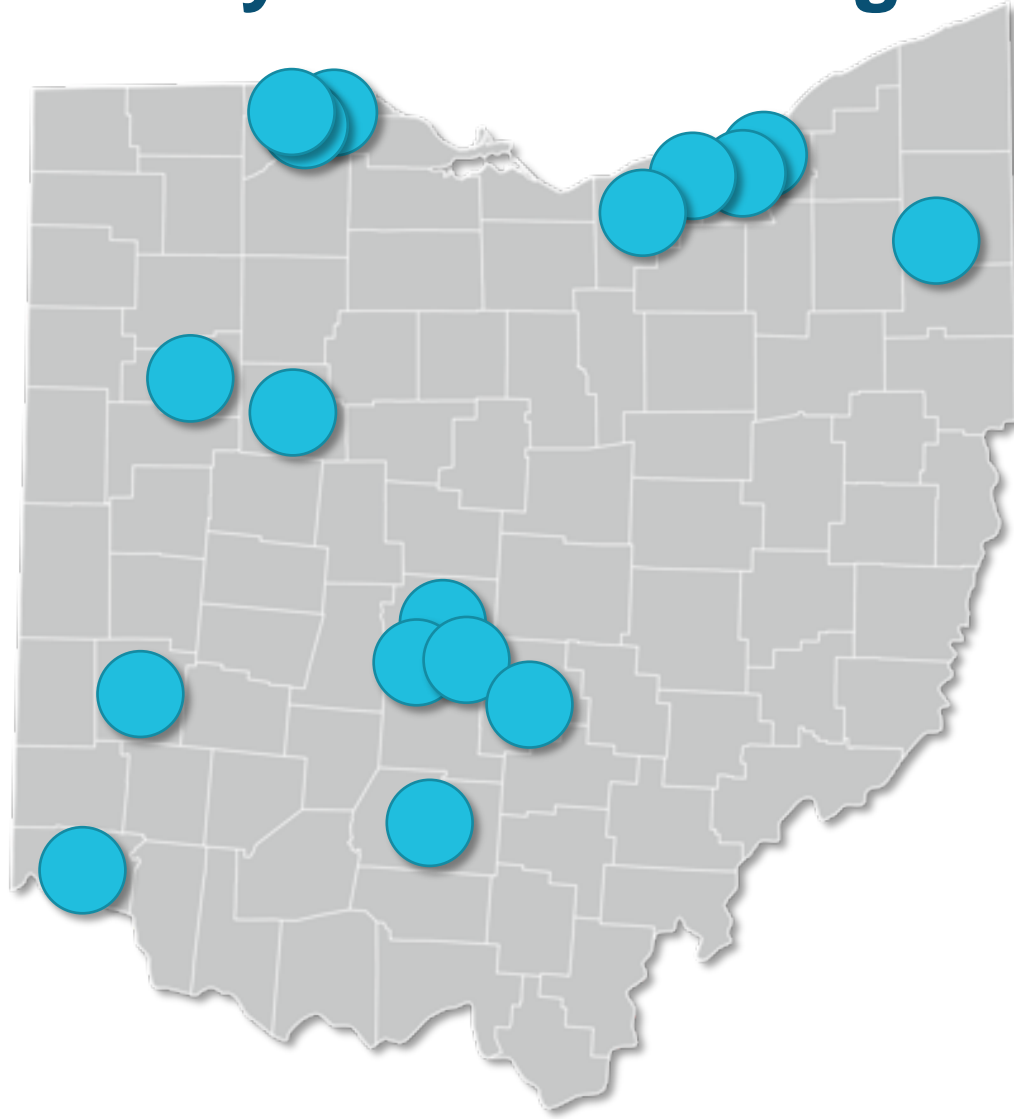
JobsOhio Economic Development Grant:	\$	50,000,000
JCTC Job Creation Tax Credit	\$	13,800,000

**TOTAL: \$63,800,000**



# JobsOhio projects with suppliers to EV battery manufacturing companies

11 companies with JobsOhio projects listed by S&P Capital have been a supplier to one of the 36 global EV battery manufacturers or OEMs

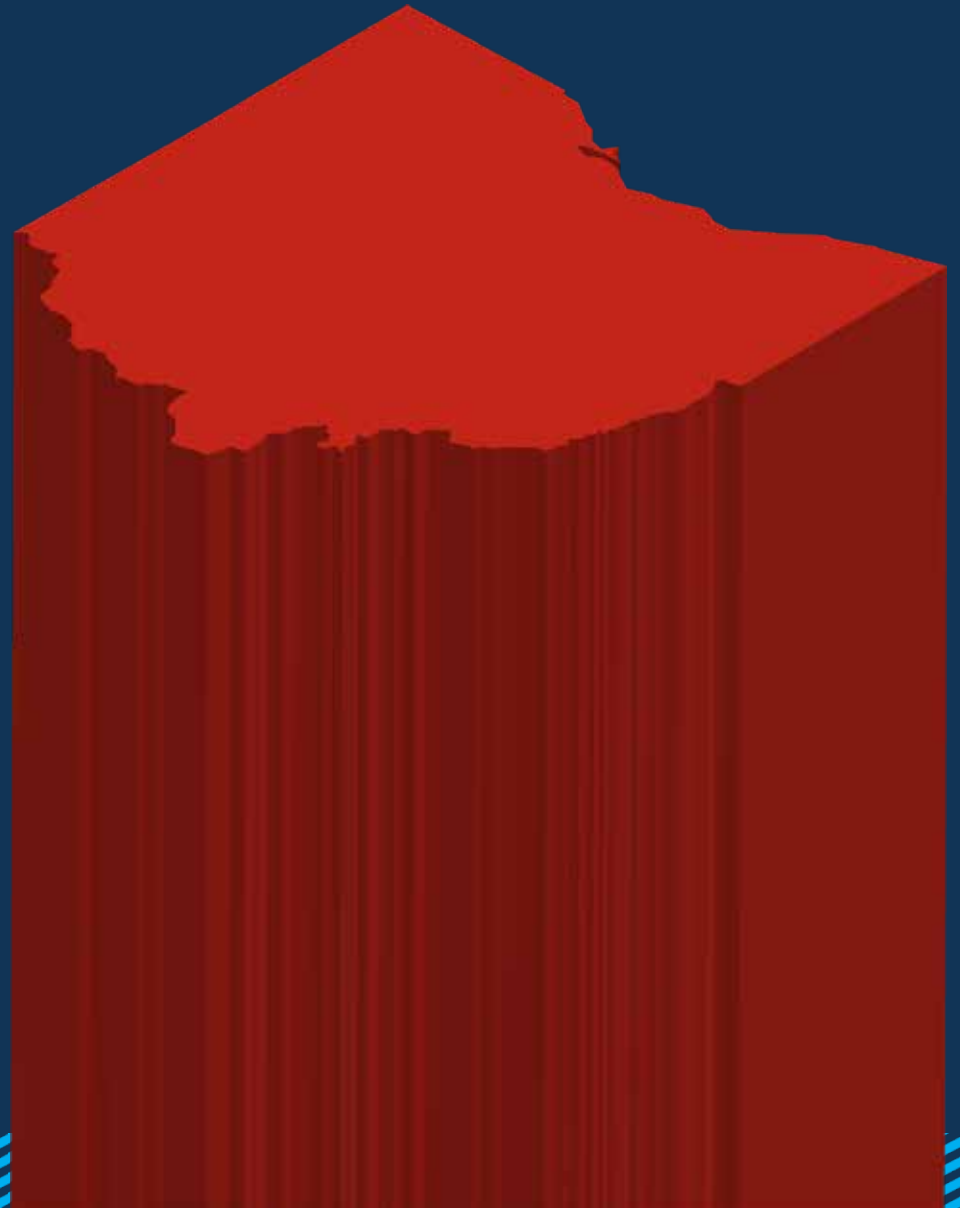


# WHAT'S NEXT?

2022 is shaping up to be another  
Successful Year!



Ohio's Economic  
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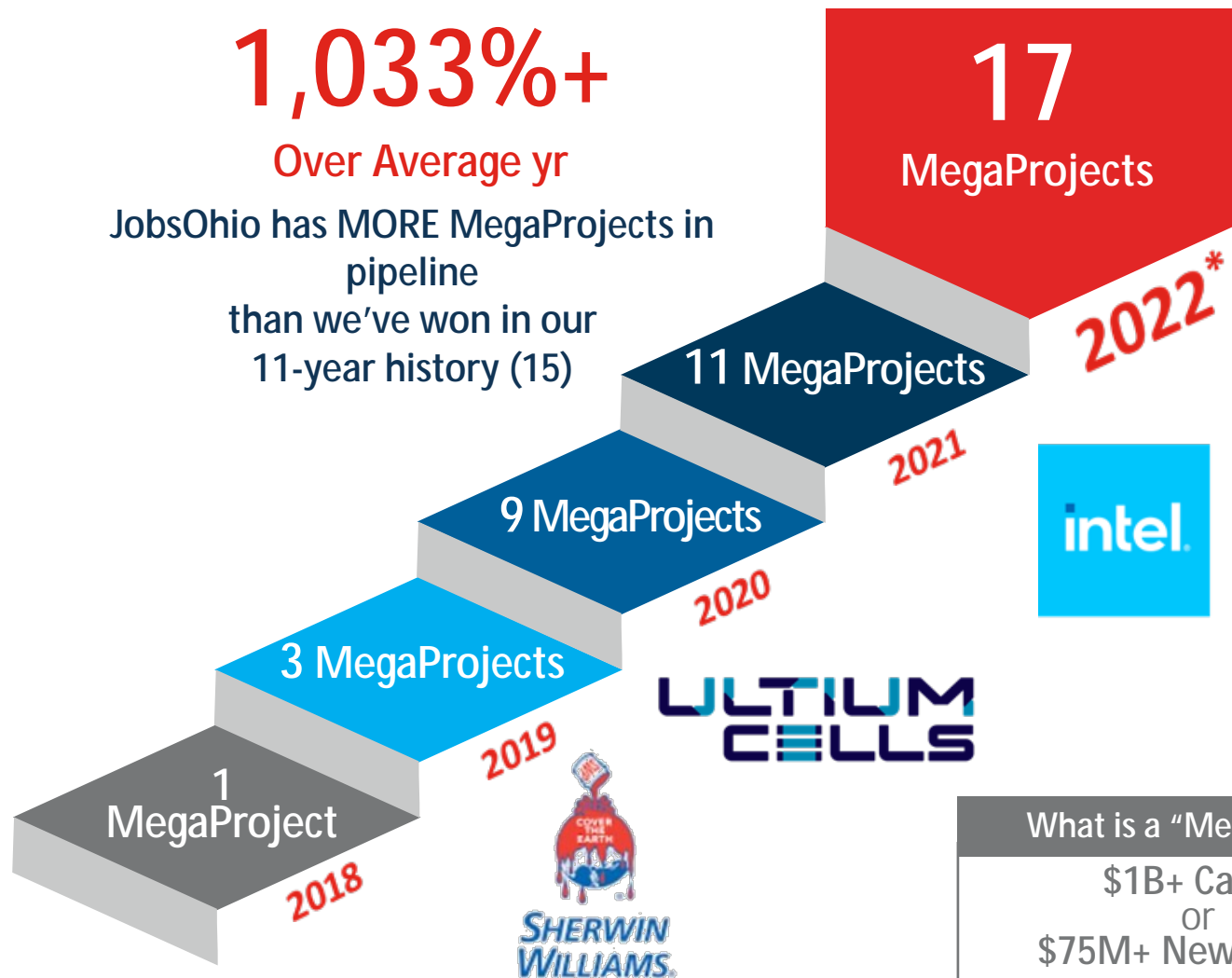




# OUTLOOK FOR OHIO

## Pipeline UP BIG vs 2019

- 17 MegaProjects
- 50 Projects with 500+ new jobs
- 27 Projects with 1000+ new jobs
- 24 Projects with 400+ New Jobs & \$200M Capex



\*Pipeline as of April 26, 2022

What is a "Megaproject"

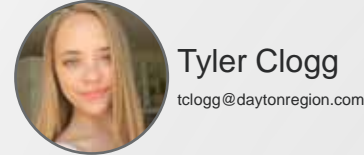
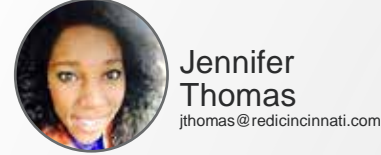
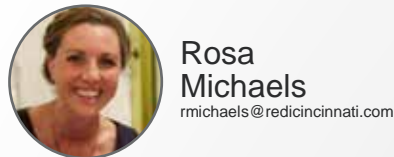
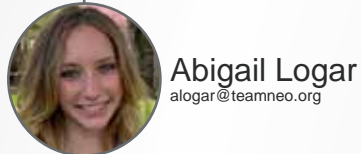
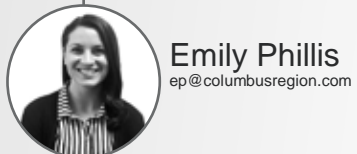
\$1B+ Capex  
or  
\$75M+ New Payroll

---

>3X Fed Min Wage Avg Wage Committed

# Regional Research as a Service

JobsOhio Network Partners have 15 researchers responsible for managing region-specific requests...



JO provides > \$0.6M/year to JON Research

For research specific to a geographic region of Ohio please contact one or more of the staff by region

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Ohio's Economic  
Development Corporation

